

Vote 40

Transport

Budget summary

R million	2021/22				2022/23	2023/24
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	497.0	479.7	14.1	3.1	505.4	515.1
Integrated Transport Planning	92.2	92.0	–	0.2	94.7	93.5
Rail Transport	16 785.8	46.6	16 739.1	0.1	19 977.3	20 574.6
Road Transport	34 166.7	119.1	34 046.8	0.8	34 363.2	35 796.3
Civil Aviation	503.9	203.6	299.8	0.5	424.0	319.4
Maritime Transport	157.5	113.8	43.3	0.4	155.6	150.4
Public Transport	14 488.6	361.8	14 126.4	0.3	14 728.3	15 076.5
Subtotal	66 691.8	1 416.6	65 269.6	5.6	70 248.6	72 525.7
Direct charge against the National Revenue Fund						
International Oil Pollution Compensation Funds	11.6	–	11.6	–	12.0	12.6
Total expenditure estimates	66 703.4	1 416.6	65 281.2	5.6	70 260.6	72 538.3

Executive authority: Minister of Transport
 Accounting officer: Director-General of Transport
 Website: www.transport.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

Mandate

The Constitution identifies the legislative responsibilities of the different spheres of government with regards to all modes of transport and associated infrastructure. The Department of Transport is responsible for legislation and policies for rail, pipelines, roads, airports, harbours, and the intermodal operations of public transport and freight. As such, the department is responsible for conducting sector research, formulating legislation and policy to set the strategic direction of subsectors, assigning responsibilities to public entities, regulating through setting norms and standards, and monitoring implementation.

Selected performance indicators

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Lane kilometres of surfaced roads rehabilitated per year (km)	Road Transport	Priority 2: Economic transformation and job creation	1 500	1 600	1 700	1 043	2 053	2 361	2 392
Lane kilometres of roads resealed per year (km)	Road Transport		4 000	4 300	4 700	1 690	5 429	5 863	6 550

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Kilometres of roads re-gravelled per year (km)	Road Transport	Priority 2: Economic transformation and job creation	543	5 800	3 973	3 143	6 695	7 215	7 936
Square kilometres of blacktop patching on roads (including pothole repairs) per year (km ²)	Road Transport		94792	900 000	1 760 965	1 200 926	1 239 500	1 549 375	1 704 312
Kilometres of gravel roads bladed per year (km)	Road Transport		42 967	485 000	324 632	348 544	604 250	694 888	764 376
Number of average weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport	Priority 5: Spatial integration, human settlements and local government	55 000	50 695	56 493	57 991	83 520	104 523	106 613
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport		13	13	13	10	10	10	10
Number of average weekday bus rapid transit passenger trips per year: MyCiti (Cape Town)	Public Transport		74 171	62 860	53 152	64 065	86 690	93 901	95 669
Number of average weekday bus rapid transit passenger trips per year: GOGeorge (George)	Public Transport		11 500	12 928	13 248	15 940	23 395	24 208	24 692
Number of average weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		4 500	11 289	7 703	3 077	4 067	40 546	61 829
Number of average weekday bus rapid transit passenger trips per year: Libhongolethu (Nelson Mandela bay)	Public Transport		4600	10 047	8 370	9 793	9 888	10 185	15 050
Number of average weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		- ¹	2 756	3 000	3 933	8 654	15 144	19 470

1. No historical data available.

Expenditure overview

Over the medium term, the department plans to give effect to policies that focus on maintaining national and provincial road networks, addressing passenger rail challenges, and facilitating the provision of integrated public transport networks.

Expenditure is expected to increase at an average annual rate of 8.1 per cent, from R57.4 billion in 2020/21 to R72.5 billion in 2023/24. The substantial share of the department's expenditure is directed towards rail infrastructure, maintenance, operations and inventories, with the balance reserved for the South African National Roads Agency for the upgrading and maintenance of the national road network; and provinces and municipalities for the construction, operations and maintenance of transport infrastructure and services. Over the MTEF period, transfers account for an estimated R205.2 billion of the department's budget.

To remain within government's expenditure ceiling for compensation of employees, spending on this item is set to decrease at an average annual rate of 0.3 per cent, from R536.8 million in 2020/21 to R531.5 million in 2023/24. Cabinet has approved a further reduction on the department's baseline amounting to R4.9 billion over the medium term, to be effected mainly on capital transfers to the Passenger Rail Agency of South Africa, operational transfers to public entities and the *public transport network grant* to municipalities.

Maintaining South Africa's road network

With an allocation of R104.3 billion over the period ahead, the department's *Road Transport* programme facilitates activities related to the maintenance of South Africa's national and provincial road network. The South African National Roads Agency plays a crucial role in programmes related to upgrading, maintaining and strengthening national toll and non-toll roads. Transfers to the agency account for 31 per cent the department's budget and 62.2 per cent of the department's budget for road transport specifically. A core focus over the MTEF period with regard to roads is the R573 (Moloto Road) development corridor, which is allocated R2.7 billion. Transfers to fund reduced tariffs for the Gauteng freeway improvement project amount to R2 billion over the MTEF period, while 53.6 per cent (R34.8 billion) of allocations to the agency are to maintain the national network of non-toll roads.

The maintenance of provincial roads is largely funded through the *provincial roads maintenance grant*, which is set to receive R37.5 billion over the MTEF period. Funds from the grant are expected to be used for resealing 17 842 lane kilometres, rehabilitating 6 806 lane kilometres, and blacktop-patching 4.5 million square kilometres. Factors such as the condition of roads, weather patterns and traffic volumes determine grant allocations to provinces for the maintenance of provincial roads.

Addressing passenger rail challenges

Transfers to the Passenger Rail Agency of South Africa in the *Rail Transport* programme account for an estimated 27.2 per cent (R57 billion) of the department's budget over the period ahead. However, the agency has struggled for many years to roll out its modernisation programme, which is meant to improve the reliability of services and increase the number of passengers. The modernisation programme entails focused spending on repairs and maintenance as part of the agency's rolling stock fleet renewal programme, as well as improved security.

Delays in the rolling stock fleet renewal programme, along with poor spending on rail infrastructure and the effects of the COVID-19 pandemic, specifically lockdown restrictions, necessitated the reprioritisation of funds to support other entities in the transport sector. As such, the agency received no transfers from the department in 2020/21 for the modernisation programme. The reprioritisation included a R2.3 billion capitalisation of Airports Company South Africa and the R1.1 billion one-off gratuity to the taxi industry in 2020/21. As a result of the capitalisation of Airports Company South Africa, allocations to the *Civil Aviation* programme are expected to decrease at an average annual rate of 50.8 per cent, from R2.7 billion in 2020/21 to R319.4 million in 2023/24. Transfers for the rolling stock fleet renewal programme are expected to resume in 2021/22.

The recent appointment of a permanent board for the Passenger Rail Agency of South Africa is expected to lead to the intensified implementation of its modernisation programme. Over the MTEF period, capital transfers to the agency are expected to increase at an average annual rate 164.3 per cent, from R700.9 million in 2020/21 to R12.9 billion 2023/24. To offset revenue loss during the COVID-19 lockdown, operational transfers were temporarily increased in 2020/21, accommodated by reductions to capital budgets. However, as the normalise over the medium term, operational transfers to the agency are expected to decrease at an average annual rate of 5 per cent, from R8.8 billion in 2020/21 to R7.5 billion in 2023/24.

Facilitating integrated public transport networks

Efficient public transport networks are important to keep economic hubs functioning optimally. Accordingly, through the *Public Transport* programme, the department makes allocations to the *public transport network grant*. The grant funds infrastructure and indirect costs of operating bus rapid transit services in Johannesburg, Tshwane, Cape Town, George, Nelson Mandela Bay and Ekurhuleni. Allocations to the grant are expected to increase at an average annual rate of 15.7 per cent, from R4.4 billion in 2020/21 to R6.8 billion in 2023/24. This relatively high increase is due to a one-off reduction in 2020/21 to fund priorities necessitated by the COVID-19 pandemic. Funding from the grant is expected to lead to a combined increase in the number of weekday passenger trips on bus rapid transit services from 154 799 in 2020/21 to 323 323 in 2023/24.

Expenditure trends and estimate

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Integrated Transport Planning											
3. Rail Transport											
4. Road Transport											
5. Civil Aviation											
6. Maritime Transport											
7. Public Transport											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24	
Programme 1	407.5	379.8	412.7	469.8	4.9%	0.7%	497.0	505.4	515.1	3.1%	0.7%
Programme 2	76.7	71.4	140.0	90.1	5.5%	0.2%	92.2	94.7	93.5	1.3%	0.1%
Programme 3	14 515.2	15 873.7	16 560.2	9 599.4	-12.9%	24.0%	16 785.8	19 977.3	20 574.6	28.9%	25.1%
Programme 4	27 118.4	30 067.1	33 285.9	31 471.1	5.1%	51.9%	34 166.7	34 363.2	35 796.3	4.4%	50.9%
Programme 5	166.1	167.7	178.8	2 673.7	152.5%	1.4%	503.9	424.0	319.4	-50.8%	1.5%
Programme 6	109.3	124.0	132.9	141.8	9.0%	0.2%	157.5	155.6	150.4	2.0%	0.2%
Programme 7	12 277.6	12 509.8	13 178.1	12 908.9	1.7%	21.6%	14 488.6	14 728.3	15 076.5	5.3%	21.4%
Subtotal	54 670.7	59 193.5	63 888.6	57 354.7	1.6%	100.0%	66 691.8	70 248.6	72 525.7	8.1%	100.0%
Direct charge against the National Revenue Fund	5.6	3.0	2.6	11.0	25.5%	0.0%	11.6	12.0	12.6	4.5%	0.0%
International Oil Pollution Compensation Funds	5.6	3.0	2.6	11.0	25.5%	0.0%	11.6	12.0	12.6	4.5%	0.0%
Total	54 676.3	59 196.4	63 891.2	57 365.7	1.6%	100.0%	66 703.4	70 260.6	72 538.3	8.1%	100.0%
Change to 2020 Budget estimate				(4 681.5)			(2 342.8)	(1 979.4)	(2.5)		
Economic classification											
Current payments	1 013.7	933.8	1 348.3	1 386.0	11.0%	2.0%	1 416.6	1 437.7	1 441.2	1.3%	2.1%
Compensation of employees	427.2	440.1	477.6	536.8	7.9%	0.8%	531.4	531.4	531.5	-0.3%	0.8%
Goods and services ¹	586.5	493.7	870.7	849.2	13.1%	1.2%	885.2	906.3	909.8	2.3%	1.3%
<i>of which:</i>											
Advertising	19.4	20.4	24.6	24.9	8.7%	0.0%	24.5	25.5	26.6	2.3%	0.0%
Communication	68.5	63.0	58.6	62.2	-3.2%	0.1%	94.9	101.6	95.8	15.5%	0.1%
Consultants: Business and advisory services	209.3	147.6	508.1	382.8	22.3%	0.5%	430.5	435.5	433.8	4.3%	0.6%
Infrastructure and planning services	46.8	62.2	56.1	57.9	7.3%	0.1%	60.5	62.1	62.3	2.5%	0.1%
Operating leases	80.4	32.1	63.1	62.8	-7.9%	0.1%	66.9	69.4	72.4	4.8%	0.1%
Travel and subsistence	69.3	89.9	70.7	76.2	3.2%	0.1%	83.5	86.5	91.2	6.2%	0.1%
Transfers and subsidies¹	53 646.9	58 252.4	62 515.2	53 649.7	0.0%	97.0%	65 281.2	68 817.1	71 091.0	9.8%	97.0%
Provinces and municipalities	22 690.9	23 420.2	24 252.1	21 714.4	-1.5%	39.2%	25 681.8	26 478.0	27 369.2	8.0%	37.9%
Departmental agencies and accounts	16 254.6	18 926.0	21 496.8	21 045.3	9.0%	33.1%	22 390.0	21 925.8	22 710.4	2.6%	33.0%
Foreign governments and international organisations	24.2	20.8	23.1	31.1	8.8%	0.0%	32.9	34.1	35.6	4.5%	0.1%
Public corporations and private enterprises	14 406.0	15 779.0	16 462.2	10 609.5	-9.7%	24.4%	16 669.5	19 858.5	20 451.8	24.5%	25.3%
Non-profit institutions	24.0	25.3	26.8	28.2	5.6%	0.0%	29.8	30.9	32.3	4.5%	0.0%
Households	247.3	81.1	254.2	221.1	-3.7%	0.3%	477.3	489.9	491.7	30.5%	0.6%
Payments for capital assets	15.0	9.3	21.4	5.3	-29.4%	0.0%	5.6	5.8	6.0	4.7%	0.0%
Machinery and equipment	14.6	9.3	10.2	5.3	-28.8%	0.0%	5.6	5.8	6.0	4.7%	0.0%
Software and other intangible assets	0.4	-	11.2	-	-100.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	0.6	0.9	6.3	2 324.8	1446.9%	1.0%	-	-	-	-100.0%	0.9%
Total	54 676.3	59 196.4	63 891.2	57 365.7	1.6%	100.0%	66 703.4	70 260.6	72 538.3	8.1%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/ Total (%) 2017/18 - 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Households											
Social benefits											
Current	4 087	1 696	3 023	222	-62.1%	-	234	245	256	4.9%	-
Employee social benefits	4 087	1 696	3 023	222	-62.1%	-	234	245	256	4.9%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	5 142 210	11 993 701	6 465 929	10 979 120	28.8%	15.2%	8 686 885	8 555 021	8 766 539	-7.2%	14.4%
Transport Education and Training Authority	1 161	1 228	1 297	1 368	5.6%	-	1 443	1 515	1 582	5.0%	-
Railway Safety Regulator	73 864	63 018	63 522	82 045	3.6%	0.1%	69 657	72 874	76 086	-2.5%	0.1%
Road Traffic Management Corporation	194 529	200 238	210 228	240 606	7.3%	0.4%	217 322	224 179	220 104	-2.9%	0.4%
South African National Roads Agency: Gauteng freeway improvement project	463 359	6 255 061	550 516	3 130 062	89.0%	4.6%	633 066	664 436	692 915	-39.5%	2.0%
South African National Roads Agency	4 369 112	5 436 815	5 595 822	7 204 024	18.1%	10.0%	7 222 429	7 186 139	7 494 490	1.3%	11.3%
Road Traffic Infringement Agency	17 696	11 722	7 770	88 214	70.8%	0.1%	224 402	174 983	152 997	20.1%	0.2%
Cross-Border Road Transport Agency	-	-	-	38 500	-	-	-	-	-	-100.0%	-
South African Civil Aviation Authority	-	-	-	-	-	-	277 600	187 900	85 801	-	0.2%
SA Civil Aviation Authority	-	-	-	145 079	-	0.1%	-	-	-	-100.0%	0.1%
South African Civil Aviation Authority: Flight inspection unit	-	-	-	10 400	-	-	-	-	-	-100.0%	-
Ports Regulator of South Africa	22 489	25 619	36 774	38 822	20.0%	0.1%	40 966	42 995	42 564	3.1%	0.1%
Capital	11 112 352	6 932 282	15 030 886	10 066 178	-3.2%	19.0%	13 703 117	13 370 764	13 943 864	11.5%	19.8%
South African National Roads Agency: Non-toll network	9 063 668	5 125 469	12 338 896	8 226 129	-3.2%	15.3%	11 725 064	11 294 506	11 778 613	12.7%	16.7%
South African National Roads Agency: Coal haulage road network	769 655	-	-	-	-100.0%	0.3%	-	-	-	-	-
South African National Roads Agency: Moloto Road upgrade	1 279 029	1 806 813	1 691 990	785 049	-15.0%	2.5%	843 928	885 826	923 794	5.6%	1.3%
South African National Roads Agency: N2 Wild Coast project	-	-	1 000 000	1 055 000	-	0.9%	1 134 125	1 190 432	1 241 457	5.6%	1.8%
Households											
Other transfers to households											
Current	243 218	79 410	251 132	220 859	-3.2%	0.4%	477 073	489 611	491 482	30.6%	0.7%
Bursaries for non-employees	9 676	9 617	10 100	12 300	8.3%	-	12 454	12 776	12 815	1.4%	-
Other transfers to households	-	-	100	-	-	-	-	-	-	-	-
Other transfers to household	-	10	-	-	-	-	-	-	-	-	-
Taxi recapitalisation	233 542	69 783	240 932	208 559	-3.7%	0.3%	464 619	476 835	478 667	31.9%	0.6%
Non-profit institutions											
Current	23 957	25 347	26 766	28 236	5.6%	-	29 791	30 893	32 255	4.5%	-
National Sea Rescue Institute	2 316	2 451	2 589	2 731	5.6%	-	2 882	2 987	3 119	4.5%	-
South African Radio League: National emergency communications division	88	93	98	103	5.4%	-	109	112	117	4.3%	-
Mountain Club of South Africa	88	93	98	103	5.4%	-	109	112	117	4.3%	-
Off Road Rescue Unit	88	93	98	103	5.4%	-	109	112	117	4.3%	-
K9 Search and Rescue Association of South Africa	88	93	98	103	5.4%	-	109	112	117	4.3%	-
South African National Taxi Council	21 289	22 524	23 785	25 093	5.6%	-	26 473	27 458	28 668	4.5%	-

Table 40.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Foreign governments and international organisations											
Current	24 193	20 823	23 125	31 138	8.8%	–	32 850	34 076	35 577	4.5%	0.1%
African Civil Aviation Commission	5 189	5 342	7 686	5 870	4.2%	–	6 193	6 424	6 707	4.5%	–
International Civil Aviation Organisation	3 830	4 081	4 592	5 072	9.8%	–	5 351	5 550	5 795	4.5%	–
International Maritime Organisation	600	659	725	1 805	44.4%	–	1 904	1 976	2 063	4.6%	–
Cospas-Sarsat Programme	403	426	720	597	14.0%	–	629	653	682	4.5%	–
Southern African Development Community: International Civil Aviation Organisation mission	133	63	74	68	-20.0%	–	72	75	78	4.7%	–
Southern African Development Community Aviation Safety Organisation	8 133	6 948	6 349	6 330	-8.0%	–	6 678	6 927	7 232	4.5%	–
International Oil Pollution Compensation Fund	5 559	2 976	2 614	10 997	25.5%	–	11 602	12 034	12 564	4.5%	–
Indian Ocean memorandum of understanding	346	328	365	399	4.9%	–	421	437	456	4.6%	–
Provinces and municipalities											
Municipal bank accounts											
Current	107 309	107 534	113 902	108 436	0.3%	0.2%	109 870	115 020	115 461	2.1%	0.2%
Municipal agencies and funds	–	1	11	–	–	–	–	–	–	–	–
Rural roads asset management systems grant	107 309	107 533	113 891	108 436	0.3%	0.2%	109 870	115 020	115 461	2.1%	0.2%
Capital	6 107 057	6 286 669	6 370 085	4 389 070	-10.4%	10.2%	6 514 533	6 766 892	6 794 045	15.7%	9.5%
Public transport network grant	6 107 057	6 286 669	6 370 085	4 389 070	-10.4%	10.2%	6 514 533	6 766 892	6 794 045	15.7%	9.5%
Public corporations and private enterprises											
Subsidies on products and production (pc)											
Current	5 037 771	4 614 613	6 252 592	8 773 606	20.3%	10.9%	6 923 253	7 240 066	7 515 518	-5.0%	11.8%
Passenger Rail Agency of South Africa: Metrorail (operations)	3 666 839	1 763 415	4 376 575	6 696 500	22.2%	7.3%	4 787 506	5 020 328	5 293 468	-7.5%	8.5%
Passenger Rail Agency of South Africa: Mainline passenger service (operations)	1 370 932	1 648 943	1 064 983	1 164 206	-5.3%	2.3%	1 210 332	1 257 646	1 263 858	2.8%	1.9%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	–	1 202 255	811 034	912 900	–	1.3%	925 415	962 092	958 192	1.6%	1.5%
Capital	9 368 189	11 164 355	10 209 621	700 909	-57.9%	13.9%	9 746 209	12 618 475	12 936 309	164.3%	14.0%
Passenger Rail Agency of South Africa: Other capital programmes	3 446 545	91 941	600 022	395 172	-51.4%	2.0%	1 439 864	1 707 516	1 769 442	64.8%	2.1%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	3 457 222	4 676 870	5 823 266	–	-100.0%	6.2%	4 830 522	6 801 794	6 908 676	–	7.2%
Passenger Rail Agency of South Africa: Signalling	1 437 530	2 023 779	2 137 111	–	-100.0%	2.5%	1 965 689	2 323 865	2 408 144	–	2.6%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	956 556	4 211 568	1 480 054	200 762	-40.6%	3.0%	1 354 535	1 601 351	1 659 427	102.2%	1.9%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	70 336	160 197	169 168	104 975	14.3%	0.2%	155 599	183 949	190 620	22.0%	0.2%
Provinces and municipalities											
Provincial revenue funds											
Current	5 722 871	5 990 298	6 325 755	6 749 581	5.7%	10.9%	7 120 808	7 090 432	7 402 934	3.1%	11.0%
Public transport operations grant	5 722 871	5 990 298	6 325 755	6 749 581	5.7%	10.9%	7 120 808	7 090 432	7 402 934	3.1%	11.0%
Capital	10 753 663	11 035 668	11 442 398	10 467 334	-0.9%	19.3%	11 936 559	12 505 619	13 056 789	7.6%	18.6%
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	482 000	501 092	526 152	–	-100.0%	0.7%	–	–	–	–	–
Provincial roads maintenance grant: Roads maintenance component	10 001 663	10 324 576	10 649 325	10 467 334	1.5%	18.3%	11 936 559	12 505 619	13 056 789	7.6%	18.6%
Provincial roads maintenance grant: Disaster relief component	270 000	210 000	266 921	–	-100.0%	0.3%	–	–	–	–	–
Total	53 646 877	58 252 396	62 515 214	52 514 689	-0.7%	100.0%	65 281 182	68 817 114	71 091 029	10.6%	100.0%

Personnel information

Table 40.4 Vote personnel numbers and cost by salary level and programme¹

Programmes																			
1. Administration																			
2. Integrated Transport Planning																			
3. Rail Transport																			
4. Road Transport																			
5. Civil Aviation																			
6. Maritime Transport																			
7. Public Transport																			
Transport	Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment													Number			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/ Total (%)			
			2019/20		2020/21		2021/22		2022/23		2023/24		2020/21 - 2023/24						
Salary level	833	28	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
			732	477.6	0.7	882	496.8	0.6	921	531.4	0.6	910	531.4	0.6	855	531.5	0.6	-1.0%	100.0%
1 – 6	176	8	185	62.6	0.3	206	43.2	0.2	210	44.9	0.2	210	45.8	0.2	210	46.8	0.2	0.6%	23.4%
7 – 10	336	7	297	156.9	0.5	324	125.5	0.4	339	132.3	0.4	336	133.4	0.4	335	135.4	0.4	1.1%	37.4%
11 – 12	175	3	141	121.5	0.9	168	152.5	0.9	177	162.1	0.9	170	158.2	0.9	165	156.1	0.9	-0.6%	19.0%
13 – 16	144	10	107	132.3	1.2	132	167.5	1.3	143	183.8	1.3	142	185.5	1.3	142	188.5	1.3	2.5%	15.7%
Other	2	–	2	4.4	2.2	52	8.2	0.2	52	8.3	0.2	52	8.5	0.2	2	4.7	2.1	-64.6%	4.4%
Programme	833	28	732	477.6	0.7	882	496.8	0.6	921	531.4	0.6	910	531.4	0.6	855	531.5	0.6	-1.0%	100.0%
Programme 1	401	27	363	211.8	0.6	446	208.4	0.5	505	250.8	0.5	499	250.8	0.5	449	250.9	0.6	0.2%	53.2%
Programme 2	78	–	70	51.5	0.7	82	57.4	0.7	79	56.9	0.7	78	56.9	0.7	77	56.9	0.7	-2.0%	8.8%
Programme 3	39	–	37	27.9	0.8	40	28.6	0.7	39	28.3	0.7	38	28.3	0.7	37	28.3	0.8	-2.5%	4.3%
Programme 4	115	–	85	60.9	0.7	103	71.7	0.7	92	66.7	0.7	91	66.7	0.7	90	66.7	0.7	-4.5%	10.5%
Programme 5	66	–	52	43.2	0.8	69	44.9	0.7	69	46.2	0.7	68	46.3	0.7	68	46.2	0.7	-0.7%	7.7%
Programme 6	42	–	30	23.6	0.8	39	24.7	0.6	36	22.0	0.6	35	21.9	0.6	35	22.0	0.6	-3.5%	4.1%
Programme 7	92	1	95	58.7	0.6	104	61.2	0.6	101	60.6	0.6	100	60.6	0.6	99	60.6	0.6	-1.5%	11.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2017/18	2018/19	2019/20					2020/21	2021/22	2022/23		
Departmental receipts	269 585	230 295	322 841	41 156	1 046	-84.3%	100.0%	2 653	193 739	193 678	470.0%	100.0%
Sales of goods and services produced by department	1 401	1 325	1 461	506	396	-34.4%	0.6%	1 729	1 755	1 491	55.6%	1.4%
Sales by market establishments	92	87	87	86	86	-2.2%	–	95	98	90	1.5%	0.1%
of which:												
Rental parking: Covered and open	92	87	87	86	86	-2.2%	–	95	98	90	1.5%	0.1%
Administrative fees	1 161	1 066	1 064	240	130	-51.8%	0.4%	1 215	1 230	1 095	103.5%	0.9%
of which:												
Foreign operating permits	314	294	273	110	–	-100.0%	0.1%	315	320	295	–	0.2%
Public driver permits	847	772	791	130	130	-46.5%	0.3%	900	910	800	83.3%	0.7%
Other sales	148	172	310	180	180	6.7%	0.1%	419	427	306	19.3%	0.3%
of which:												
Commission on insurance	144	156	164	180	180	7.7%	0.1%	165	170	155	-4.9%	0.2%
Services rendered: Transport fees	3	14	–	–	–	-100.0%	–	–	–	–	–	–
Departmental publications	1	2	1	–	–	-100.0%	–	4	4	1	–	–
Services rendered: Approval of plans	–	–	145	–	–	–	–	250	253	150	–	0.2%

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2017/18	2018/19	2019/20					2020/21	2021/22	2022/23		
Sales of scrap, waste, arms and other used current goods	1	3	1	-	-	-100.0%	-	4	4	2	-	-
of which:												
Wastepaper	1	3	1	-	-	-100.0%	-	4	4	2	-	-
Interest, dividends and rent on land	266 954	110 144	42 593	40 050	50	-94.3%	51.0%	130	191 135	191 185	1463.7%	97.8%
Interest	100	155	300	50	50	-20.6%	0.1%	130	135	185	54.7%	0.1%
Dividends	266 854	109 989	42 293	40 000	-	-100.0%	50.9%	-	191 000	191 000	-	97.7%
of which:												
Shareholder's Dividends from Airports Company South Africa	266 854	109 989	42 293	40 000	-	-100.0%	50.9%	-	-	-	-	-
Special restructuring proceeds from Airports Company South Africa	-	-	-	-	-	-	-	-	191 000	191 000	-	97.7%
Transactions in financial assets and liabilities	1 229	118 823	278 786	600	600	-21.3%	48.5%	790	845	1 000	18.6%	0.8%
Total	269 585	230 295	322 841	41 156	1 046	-84.3%	100.0%	2 653	193 739	193 678	470.0%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Ministry	48.4	45.2	45.9	38.6	-7.3%	10.7%	39.5	40.3	41.2	2.2%	8.0%
Management	46.6	61.5	52.4	82.0	20.8%	14.5%	100.6	101.7	103.1	7.9%	19.5%
Corporate Services	209.0	212.5	211.3	247.7	5.8%	52.7%	250.7	253.9	257.1	1.2%	50.8%
Communications	24.6	28.0	37.4	39.2	16.8%	7.7%	40.4	41.4	42.6	2.8%	8.2%
Office Accommodation	78.8	32.6	65.7	62.3	-7.6%	14.3%	65.7	68.2	71.2	4.6%	13.5%
Total	407.5	379.8	412.7	469.8	4.9%	100.0%	497.0	505.4	515.1	3.1%	100.0%
Change to 2020 Budget estimate				(22.0)			(24.6)	(37.3)	30.2		
Economic classification											
Current payments	381.9	361.9	393.3	452.9	5.8%	95.2%	479.7	487.6	497.0	3.1%	96.5%
Compensation of employees	191.8	200.4	211.8	239.4	7.7%	50.5%	250.8	250.8	250.9	1.6%	49.9%
Goods and services ¹	190.1	161.4	181.5	213.6	4.0%	44.7%	228.9	236.8	246.2	4.9%	46.6%
of which:											
Advertising	8.4	15.1	21.5	21.7	37.5%	4.0%	23.2	24.1	25.3	5.2%	4.7%
Audit costs: External	7.1	6.3	6.8	12.1	19.4%	1.9%	12.8	13.1	13.2	2.7%	2.6%
Computer services	14.3	8.3	8.9	13.3	-2.5%	2.7%	14.2	14.5	14.6	3.1%	2.8%
Legal services	9.8	7.9	7.2	11.4	5.3%	2.2%	11.6	11.9	11.9	1.6%	2.4%
Operating leases	78.8	30.2	61.3	62.3	-7.6%	13.9%	65.7	68.2	71.2	4.6%	13.5%
Travel and subsistence	33.3	51.2	36.1	37.5	4.0%	9.5%	42.8	44.8	49.6	9.8%	8.8%
Transfers and subsidies ¹	13.6	11.6	13.8	13.9	0.7%	3.2%	14.1	14.5	14.7	1.8%	2.9%
Provinces and municipalities	-	0.0	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1.2	1.2	1.3	1.4	5.6%	0.3%	1.4	1.5	1.6	5.0%	0.3%
Households	12.5	10.4	12.4	12.5	0.2%	2.9%	12.7	13.0	13.1	1.4%	2.6%
Payments for capital assets	11.9	5.6	5.5	3.0	-37.1%	1.6%	3.1	3.3	3.4	4.7%	0.6%
Machinery and equipment	11.5	5.6	5.5	3.0	-36.3%	1.5%	3.1	3.3	3.4	4.7%	0.6%
Software and other intangible assets	0.4	-	-	-	-100.0%	-	-	-	-	-	-
Payments for financial assets	0.0	0.8	0.2	-	-100.0%	0.1%	-	-	-	-	-
Total	407.5	379.8	412.7	469.8	4.9%	100.0%	497.0	505.4	515.1	3.1%	100.0%
Proportion of total programme expenditure to vote expenditure	0.7%	0.6%	0.6%	0.8%	-	-	0.7%	0.7%	0.7%	-	-

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million												
Households												
Social benefits												
Current												
		2.8	0.8	2.2	0.2	-56.9%	0.4%	0.2	0.2	0.3	4.9%	-
Employee social benefits												
		2.8	0.8	2.2	0.2	-56.9%	0.4%	0.2	0.2	0.3	4.9%	-
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
		1.2	1.2	1.3	1.4	5.6%	0.3%	1.4	1.5	1.6	5.0%	0.3%
Transport Education and Training Authority												
		1.2	1.2	1.3	1.4	5.6%	0.3%	1.4	1.5	1.6	5.0%	0.3%
Public Services Sector Education and Training Authority												
		-	-	-	-	-	-	-	-	-	-	-
Households												
Other transfers to households												
Current												
		9.7	9.6	10.2	12.3	8.3%	2.5%	12.5	12.8	12.8	1.4%	2.5%
Bursaries for non-employees												
		9.7	9.6	10.1	12.3	8.3%	2.5%	12.5	12.8	12.8	1.4%	2.5%
Other transfers to households												
		-	-	0.1	-	-	-	-	-	-	-	-

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment															Number		
		Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	2019/20		2020/21			2021/22			2022/23			2023/24			2020/21 - 2023/24			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Administration																			
Salary level	401	27	363	211.8	0.6	446	208.4	0.5	505	250.8	0.5	499	250.8	0.5	449	250.9	0.6	0.2%	100.0%
1 – 6	107	8	110	38.3	0.3	124	25.3	0.2	128	26.8	0.2	128	27.3	0.2	128	27.9	0.2	1.1%	26.7%
7 – 10	163	6	147	67.6	0.5	157	57.0	0.4	186	69.1	0.4	184	69.5	0.4	184	70.8	0.4	5.4%	37.4%
11 – 12	68	3	59	46.2	0.8	63	53.9	0.9	77	66.9	0.9	73	64.5	0.9	73	65.1	0.9	5.0%	15.1%
13 – 16	61	10	45	55.2	1.2	50	64.0	1.3	62	79.7	1.3	62	81.0	1.3	62	82.3	1.3	7.4%	12.4%
Other	2	-	2	4.4	2.2	52	8.2	0.2	52	8.3	0.2	52	8.5	0.2	2	4.7	2.1	-64.6%	8.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Transport Planning

Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

Objectives

- Facilitate the reduction of greenhouse gas emissions in the transport sector by:
 - implementing the green transport strategy on an ongoing basis
 - developing a carbon emission transition plan by March 2023.
- Increase competitiveness and improve access to transport networks by establishing an economic regulator of transport by March 2024.
- Increase regional integration and trade by developing a draft regional integration strategy by March 2022.
- Facilitate innovation through the adoption of new technology by finalising recommendations and drafting regulations for autonomous vehicle technology by March 2023.

Subprogrammes

- Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective, and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).

- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with particular emphasis on integrating elements of the system across all modes.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community and the rest of Africa.
- *Research and Innovation* ensures research and innovation in, and monitoring of, the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Macro Sector Planning	13.9	11.8	10.3	16.2	5.3%	13.8%	16.2	17.6	17.8	3.2%	18.3%
Freight Logistics	12.1	11.5	12.1	16.9	11.8%	13.9%	18.1	18.4	18.8	3.7%	19.5%
Modelling and Economic Analysis	20.0	15.6	89.3	21.9	3.1%	38.8%	20.8	20.9	21.2	-1.0%	22.9%
Regional Integration	10.7	11.9	10.7	14.0	9.5%	12.5%	11.4	11.7	12.1	-4.7%	13.3%
Research and Innovation	13.3	15.9	13.1	12.6	-1.6%	14.5%	17.0	17.2	14.5	4.7%	16.5%
Integrated Transport Planning	6.9	4.7	4.4	8.5	7.6%	6.5%	8.7	8.9	9.1	2.1%	9.5%
Administration Support											
Total	76.7	71.4	140.0	90.1	5.5%	100.0%	92.2	94.7	93.5	1.3%	100.0%
Change to 2020				(14.4)			(15.6)	(17.5)	(5.6)		
Budget estimate											
Economic classification											
Current payments	75.8	70.4	139.0	89.8	5.8%	99.2%	92.0	94.5	93.3	1.3%	99.7%
Compensation of employees	48.3	49.7	51.5	57.4	6.0%	54.7%	56.9	56.9	56.9	-0.3%	61.5%
Goods and services ¹	27.5	20.7	87.5	32.4	5.6%	44.5%	35.1	37.6	36.4	3.9%	38.2%
of which:											
Advertising	4.0	1.9	0.4	0.6	-47.2%	1.8%	0.6	0.6	0.6	0.5%	0.6%
Communication	0.6	0.6	0.6	0.7	8.3%	0.7%	0.9	0.9	0.9	7.4%	0.9%
Consultants: Business and advisory services	10.3	5.6	78.4	25.0	34.2%	31.6%	27.3	29.6	28.4	4.3%	29.7%
Travel and subsistence	6.3	5.8	4.9	4.1	-13.7%	5.6%	4.2	4.3	4.3	2.1%	4.6%
Training and development	0.4	0.2	0.6	0.5	9.5%	0.5%	0.5	0.5	0.5	-0.6%	0.6%
Venues and facilities	2.1	2.9	1.8	0.7	-29.8%	2.0%	0.7	0.7	0.7	0.1%	0.8%
Transfers and subsidies¹	0.0	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Households	0.0	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.7	0.8	0.9	0.2	-32.1%	0.7%	0.2	0.2	0.3	4.6%	0.3%
Machinery and equipment	0.7	0.8	0.9	0.2	-32.1%	0.7%	0.2	0.2	0.3	4.6%	0.3%
Payments for financial assets	0.1	0.1	0.0	-	-100.0%	0.1%	-	-	-	-	-
Total	76.7	71.4	140.0	90.1	5.5%	100.0%	92.2	94.7	93.5	1.3%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.2%	0.2%	-	-	0.1%	0.1%	0.1%	-	-

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2020/21				2021/22	2022/23	2023/24		
R million	2017/18	2018/19	2019/20		2017/18 - 2020/21						
Households											
Social benefits											
Current	0.0	0.1	0.0	-	-100.0%	-	-	-	-	-	
Employee social benefits	0.0	0.1	0.0	-	-100.0%	-	-	-	-	-	

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.9 Integrated Transport Planning personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/ Total (%)				
		2019/20		2020/21		2021/22		2022/23		2023/24		2020/21 - 2023/24							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Integrated Transport Planning																			
Salary level	78	-	70	51.5	0.7	82	57.4	0.7	79	56.9	0.7	78	56.9	0.7	77	56.9	0.7	-2.0%	100.0%
1 – 6	13	-	12	3.8	0.3	12	2.6	0.2	12	2.6	0.2	12	2.7	0.2	12	2.7	0.2	-	15.2%
7 – 10	30	-	28	15.1	0.5	32	12.6	0.4	30	12.0	0.4	30	12.3	0.4	30	12.5	0.4	-2.1%	38.7%
11 – 12	14	-	12	10.8	0.9	15	14.1	0.9	14	13.7	1.0	13	12.9	1.0	12	12.2	1.0	-6.5%	17.3%
13 – 16	21	-	18	21.9	1.2	23	28.1	1.2	23	28.5	1.3	23	29.0	1.3	23	29.4	1.3	-	28.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rail Transport

Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

Objectives

- Improve rail transport efficiency by submitting the private sector participation framework to Cabinet for approval by March 2023.
- Regulate and enhance rail safety and security by facilitating the introduction of the Railway Safety Bill to Parliament by March 2021.

Subprogrammes

- *Rail Regulation* is responsible for the development of rail policies, and safety and economic regulations.
- *Rail Infrastructure and Industry Development* coordinates the development and maintenance of, and investment in, rail infrastructure.
- *Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.
- *Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator, and manages transfer payments to these entities.
- *Rail Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Rail Regulation	13.0	11.9	10.1	17.8	11.1%	0.1%	21.4	20.8	21.4	6.3%	0.1%
Rail Infrastructure and Industry Development	6.2	7.0	7.2	7.2	5.1%	–	7.2	7.2	7.3	0.4%	–
Rail Operations	12.7	9.5	13.5	11.8	-2.3%	0.1%	12.2	11.8	11.9	0.3%	0.1%
Rail Oversight	14 479.8	15 842.0	16 525.7	9 556.6	-12.9%	99.7%	16 739.1	19 931.4	20 527.9	29.0%	99.7%
Rail Administration Support	3.5	3.4	3.7	6.0	20.0%	–	6.0	6.1	6.1	0.4%	–
Total	14 515.2	15 873.7	16 560.2	9 599.4	-12.9%	100.0%	16 785.8	19 977.3	20 574.6	28.9%	100.0%
Change to 2020 Budget estimate				(3 595.8)			(2 363.0)	(1 724.8)	(3.2)		
Economic classification											
Current payments	35.1	31.3	34.1	42.7	6.8%	0.3%	46.6	45.8	46.5	2.9%	0.3%
Compensation of employees	24.4	26.0	27.9	28.6	5.4%	0.2%	28.3	28.3	28.3	-0.3%	0.2%
Goods and services ¹	10.7	5.3	6.2	14.1	9.7%	0.1%	18.3	17.5	18.2	8.8%	0.1%
<i>of which:</i>											
Advertising	0.2	0.1	0.2	0.1	-31.6%	–	0.0	0.1	0.1	0.8%	–
Communication	0.4	0.3	0.3	0.4	6.9%	–	0.5	0.5	0.6	9.4%	–
Consultants: Business and advisory services	8.0	2.6	4.4	11.9	14.3%	–	15.9	15.0	15.7	9.8%	0.1%
Consumables: Stationery, printing and office supplies	0.1	0.2	0.5	0.2	13.4%	–	0.2	0.2	0.2	0.9%	–
Travel and subsistence	1.6	1.5	0.6	1.4	-4.3%	–	1.5	1.5	1.5	2.1%	–
Venues and facilities	0.3	0.3	0.1	0.1	-44.7%	–	0.0	0.1	0.1	0.7%	–
Transfers and subsidies¹	14 479.8	15 842.0	16 525.7	9 556.6	-12.9%	99.7%	16 739.1	19 931.4	20 527.9	29.0%	99.7%
Departmental agencies and accounts	73.9	63.0	63.5	82.0	3.6%	0.5%	69.7	72.9	76.1	-2.5%	0.4%
Public corporations and private enterprises	14 406.0	15 779.0	16 462.2	9 474.5	-13.0%	99.2%	16 669.5	19 858.5	20 451.8	29.2%	99.3%
Payments for capital assets	0.2	0.4	0.4	0.1	-17.4%	–	0.1	0.1	0.1	4.7%	–
Machinery and equipment	0.2	0.4	0.4	0.1	-17.4%	–	0.1	0.1	0.1	4.7%	–
Payments for financial assets	0.0	–	0.0	–	-100.0%	–	–	–	–	–	–
Total	14 515.2	15 873.7	16 560.2	9 599.4	-12.9%	100.0%	16 785.8	19 977.3	20 574.6	28.9%	100.0%
Proportion of total programme expenditure to vote expenditure	26.6%	26.8%	25.9%	16.7%	–	–	25.2%	28.4%	28.4%	–	–
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	73.9	63.0	63.5	82.0	3.6%	0.5%	69.7	72.9	76.1	-2.5%	0.4%
Railway Safety Regulator	73.9	63.0	63.5	82.0	3.6%	0.5%	69.7	72.9	76.1	-2.5%	0.4%
Public corporations and private enterprises											
Public corporations											
Public corporations (subsidies on products and production)											
Current	5 037.8	4 614.6	6 252.6	8 773.6	20.3%	43.6%	6 923.3	7 240.1	7 515.5	-5.0%	45.5%
Passenger Rail Agency of South Africa: Metrorail (operations)	3 666.8	1 763.4	4 376.6	6 696.5	22.2%	29.2%	4 787.5	5 020.3	5 293.5	-7.5%	32.6%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	1 370.9	1 648.9	1 065.0	1 164.2	-5.3%	9.3%	1 210.3	1 257.6	1 263.9	2.8%	7.3%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	–	1 202.3	811.0	912.9	–	5.2%	925.4	962.1	958.2	1.6%	5.6%

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

R million	Audited outcome			Adjusted appropriation 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/Total (%) 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Capital	9 368.2	11 164.4	10 209.6	700.9	-57.9%	55.6%	9 746.2	12 618.5	12 936.3	164.3%	53.8%
Passenger Rail Agency of South Africa: Other capital programmes	3 446.5	91.9	600.0	395.2	-51.4%	8.0%	1 439.9	1 707.5	1 769.4	64.8%	7.9%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	3 457.2	4 676.9	5 823.3	–	-100.0%	24.7%	4 830.5	6 801.8	6 908.7	–	27.7%
Passenger Rail Agency of South Africa: Signalling	1 437.5	2 023.8	2 137.1	–	-100.0%	9.9%	1 965.7	2 323.9	2 408.1	–	10.0%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	956.6	4 211.6	1 480.1	200.8	-40.6%	12.1%	1 354.5	1 601.4	1 659.4	102.2%	7.2%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	70.3	160.2	169.2	105.0	14.3%	0.9%	155.6	183.9	190.6	22.0%	0.9%

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.11 Rail Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment												Number			
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2020/21 - 2023/24	Average: Salary level/Total (%)		
		2019/20		2020/21		2021/22		2022/23		2023/24							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Rail Transport																	
Salary level	39	–	37	27.9	0.8	40	28.6	0.7	39	28.3	0.7	38	28.3	0.7	37	28.3	0.8
1–6	9	–	8	2.8	0.4	8	1.6	0.2	8	1.7	0.2	8	1.7	0.2	8	1.7	0.2
7–10	11	–	11	6.2	0.6	12	5.0	0.4	11	4.6	0.4	11	4.2	0.4	10	3.8	0.4
11–12	10	–	10	9.2	0.9	10	9.4	0.9	10	9.3	0.9	10	9.4	1.0	10	9.6	1.0
13–16	9	–	8	9.7	1.2	10	12.6	1.3	10	12.8	1.3	10	13.0	1.3	10	13.2	1.4

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Road Transport

Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

Objectives

- Improve transport safety and security by:
 - monitoring the implementation of the national road safety strategy on an ongoing basis
 - submitting a draft General Laws Amendment Bill for road transport entities to Cabinet by 31 March 2023
 - submitting a draft national anti-fraud and corruption strategy for the road traffic environment to Cabinet by March 2022.
- Ensure a sustainable road infrastructure network by monitoring the overall implementation of the S'hamba Sonke programme in line with the budget of the *provincial roads maintenance grant* on an ongoing basis.

Subprogrammes

- *Road Regulation* synchronises road safety and traffic management legislation, and exercises oversight of the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.

- *Road Oversight* reviews and analyses the performance of road transport public entities, and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation, the Road Traffic Infringement Agency and the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards, and coordinates the development of an asset management system for safe and resilient road infrastructure.

Expenditure trends and estimates

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Road Regulation	59.9	46.0	282.0	44.8	-9.2%	0.4%	44.8	45.4	46.1	1.0%	0.1%
Road Infrastructure and Industry Development	18.4	16.6	17.1	35.5	24.4%	0.1%	36.5	37.2	38.1	2.4%	0.1%
Road Oversight	27 018.4	29 979.8	32 952.6	31 353.0	5.1%	99.5%	34 046.8	34 241.1	35 676.6	4.4%	99.6%
Road Administration Support	7.5	7.9	12.6	9.2	6.9%	–	9.4	9.5	9.7	1.8%	–
Road Engineering Standards	14.1	16.8	21.6	28.7	26.6%	0.1%	29.2	29.9	25.7	-3.5%	0.1%
Total	27 118.4	30 067.1	33 285.9	31 471.1	5.1%	100.0%	34 166.7	34 363.2	35 796.3	4.4%	100.0%
Change to 2020 Budget estimate				(2 345.6)			130.9	53.6	(12.6)		
Economic classification											
Current payments	98.9	86.6	326.7	126.9	8.7%	0.5%	119.1	121.2	118.7	-2.2%	0.4%
Compensation of employees	55.9	55.2	60.9	75.7	10.6%	0.2%	66.7	66.7	66.7	-4.1%	0.2%
Goods and services ¹	43.0	31.4	265.8	51.3	6.0%	0.3%	52.5	54.5	52.1	0.5%	0.2%
<i>of which:</i>											
<i>Catering: Departmental activities</i>	1.9	0.8	0.4	2.3	5.6%	–	1.4	1.5	1.4	-14.2%	–
<i>Communication</i>	4.8	0.7	0.9	1.4	-34.4%	–	1.6	1.7	1.7	7.4%	–
<i>Computer services</i>	1.6	1.7	1.7	1.3	-8.2%	–	1.9	1.9	2.0	15.6%	–
<i>Consultants: Business and advisory services</i>	14.0	9.6	243.4	27.1	24.7%	0.2%	29.5	30.9	28.3	1.4%	0.1%
<i>Consumables: Stationery, printing and office supplies</i>	0.5	1.0	0.7	0.7	7.9%	–	1.0	1.0	1.2	21.4%	–
<i>Travel and subsistence</i>	12.4	12.4	14.8	14.2	4.7%	–	14.3	14.7	14.8	1.4%	–
Transfers and subsidies¹	27 018.1	29 979.9	32 952.0	31 343.4	5.1%	99.5%	34 046.8	34 241.1	35 676.6	4.4%	99.6%
Provinces and municipalities	10 861.0	11 143.2	11 556.3	10 575.8	-0.9%	36.2%	12 046.4	12 620.6	13 172.3	7.6%	35.7%
Departmental agencies and accounts	16 157.0	18 836.1	21 395.2	20 767.6	8.7%	63.3%	22 000.3	21 620.5	22 504.4	2.7%	64.0%
Households	0.1	0.6	0.5	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.9	0.6	1.1	0.8	-2.0%	–	0.8	0.9	0.9	4.6%	–
Machinery and equipment	0.9	0.6	1.1	0.8	-2.0%	–	0.8	0.9	0.9	4.6%	–
Payments for financial assets	0.4	0.0	6.1	–	-100.0%	–	–	–	–	–	–
Total	27 118.4	30 067.1	33 285.9	31 471.1	5.1%	100.0%	34 166.7	34 363.2	35 796.3	4.4%	100.0%
Proportion of total programme expenditure to vote expenditure	49.6%	50.8%	52.1%	54.9%	–	–	51.2%	48.9%	49.4%	–	–

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average Expenditure/ Total (%) 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
	R million										
Households											
Social benefits											
Current	0.1	0.6	0.5	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.6	0.5	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	5 044.7	11 903.8	6 364.3	10 701.4	28.5%	27.9%	8 297.2	8 249.7	8 560.5	-7.2%	26.4%
Road Traffic Management Corporation	194.5	200.2	210.2	240.6	7.3%	0.7%	217.3	224.2	220.1	-2.9%	0.7%
South African National Roads Agency: Gauteng freeway improvement project	463.4	6 255.1	550.5	3 130.1	89.0%	8.5%	633.1	664.4	692.9	-39.5%	3.8%
South African National Roads Agency	4 369.1	5 436.8	5 595.8	7 204.0	18.1%	18.5%	7 222.4	7 186.1	7 494.5	1.3%	21.4%
Road Traffic Infringement Agency	17.7	11.7	7.8	88.2	70.8%	0.1%	224.4	175.0	153.0	20.1%	0.5%
Cross-Border Road Transport Agency	-	-	-	38.5	-	-	-	-	-	-100.0%	-
Capital	11 112.4	6 932.3	15 030.9	10 066.2	-3.2%	35.4%	13 703.1	13 370.8	13 943.9	11.5%	37.6%
South African National Roads Agency: Non-toll network	9 063.7	5 125.5	12 338.9	8 226.1	-3.2%	28.5%	11 725.1	11 294.5	11 778.6	12.7%	31.7%
South African National Roads Agency: Coal haulage road network	769.7	-	-	-	-100.0%	0.6%	-	-	-	-	-
South African National Roads Agency: Moloto Road upgrade	1 279.0	1 806.8	1 692.0	785.0	-15.0%	4.6%	843.9	885.8	923.8	5.6%	2.5%
South African National Roads Agency: N2 Wild Coast project	-	-	1 000.0	1 055.0	-	1.7%	1 134.1	1 190.4	1 241.5	5.6%	3.4%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	107.3	107.5	113.9	108.4	0.3%	0.4%	109.9	115.0	115.5	2.1%	0.3%
Rural roads asset management systems grant	107.3	107.5	113.9	108.4	0.3%	0.4%	109.9	115.0	115.5	2.1%	0.3%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Capital	10 753.7	11 035.7	11 442.4	10 467.3	-0.9%	35.8%	11 936.6	12 505.6	13 056.8	7.6%	35.3%
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	482.0	501.1	526.2	-	-100.0%	1.2%	-	-	-	-	-
Provincial roads maintenance grant: Roads maintenance component	10 001.7	10 324.6	10 649.3	10 467.3	1.5%	34.0%	11 936.6	12 505.6	13 056.8	7.6%	35.3%
Provincial roads maintenance grant: Disaster relief component	270.0	210.0	266.9	-	-100.0%	0.6%	-	-	-	-	-

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.13 Road Transport personnel numbers and cost by salary level¹

Road Transport Salary level	Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment												Number				
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2020/21 - 2023/24	Average Salary level/ Total (%)			
			2019/20			2020/21			2021/22		2022/23		2023/24						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
115	-	85	60.9	0.7	103	71.7	0.7	92	66.7	0.7	91	66.7	0.7	90	66.7	0.7	-4.5%	100.0%	
1-6	14	-	12	3.8	0.3	12	2.6	0.2	12	2.6	0.2	12	2.7	0.2	12	2.7	0.2	-	12.8%
7-10	52	-	39	22.7	0.6	42	18.1	0.4	33	13.8	0.4	33	14.1	0.4	33	14.3	0.4	-7.9%	37.3%
11-12	35	-	25	22.4	0.9	35	33.0	0.9	33	31.9	1.0	33	32.5	1.0	32	31.9	1.0	-2.9%	35.5%
13-16	14	-	9	12.0	1.3	14	18.1	1.3	14	18.3	1.3	13	17.4	1.3	13	17.7	1.4	-2.4%	14.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Civil Aviation

Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

Objectives

- Ensure improved competitiveness through the adoption of new technology by reviewing regulations for remotely piloted aircraft systems by March 2022.
- Improve air transport safety and security by:
 - finalising the report on the state of aviation safety in South Africa annually
 - facilitating the submission of the draft South African Maritime and Aeronautical Search and Rescue Amendment Bill to Cabinet by March 2022
 - finalising and implementing the framework for the establishment of an aviation safety investigation board by March 2022.

Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international norms, standards and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages investigations of aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.
- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with the legislative framework.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/Total (%) 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
R million											
Aviation Policy and Regulations	29.9	28.0	25.3	27.8	-2.3%	3.5%	28.1	28.4	28.7	1.0%	2.9%
Aviation Economic Analysis and Industry Development	8.2	10.3	6.8	15.2	23.0%	1.3%	14.9	15.2	15.4	0.4%	1.6%
Aviation Safety, Security, Environment, and Search and Rescue	66.8	66.4	61.0	68.2	0.7%	8.2%	101.4	107.7	101.5	14.2%	9.7%
Aviation Oversight	57.2	58.5	73.7	2 556.7	255.0%	86.2%	353.7	266.8	167.8	-59.7%	85.3%
Aviation Administration Support	4.1	4.5	12.0	5.7	11.6%	0.8%	5.9	5.9	6.0	1.7%	0.6%
Total	166.1	167.7	178.8	2 673.7	152.5%	100.0%	503.9	424.0	319.4	-50.8%	100.0%
Change to 2020 Budget estimate				2 433.0			248.5	160.1	(11.3)		

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2017/18	2018/19	2019/20		2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24		
R million											
Current payments	144.3	147.0	155.5	171.9	6.0%	19.4%	203.6	212.5	208.9	6.7%	20.3%
Compensation of employees	37.3	35.6	43.2	49.9	10.1%	5.2%	46.2	46.3	46.2	-2.5%	4.8%
Goods and services ¹	106.9	111.4	112.3	122.0	4.5%	14.2%	157.3	166.2	162.7	10.1%	15.5%
of which:											
Communication	57.7	55.7	50.9	52.0	-3.4%	6.8%	83.1	89.5	83.2	17.0%	7.9%
Consultants: Business and advisory services	40.8	45.7	53.8	58.0	12.5%	6.2%	59.2	61.5	64.2	3.4%	6.2%
Consumables: Stationery, printing and office supplies	0.8	0.3	0.2	0.9	2.2%	0.1%	1.1	1.2	1.2	9.8%	0.1%
Operating leases	0.7	0.6	1.2	0.5	-10.6%	0.1%	0.6	0.6	0.6	4.6%	0.1%
Travel and subsistence	5.3	5.5	3.9	7.4	11.6%	0.7%	10.3	10.5	10.5	12.3%	1.0%
Venues and facilities	0.6	0.2	0.2	1.5	37.4%	0.1%	1.3	1.3	1.3	-3.9%	0.1%
Transfers and subsidies¹	21.3	19.8	22.5	176.6	102.5%	7.5%	299.8	211.0	109.9	-14.6%	20.3%
Departmental agencies and accounts	-	-	-	155.5	-	4.9%	277.6	187.9	85.8	-18.0%	18.0%
Foreign governments and international organisations	17.7	16.9	19.4	17.9	0.5%	2.3%	18.9	19.6	20.5	4.5%	2.0%
Non-profit institutions	2.7	2.8	3.0	3.1	5.6%	0.4%	3.3	3.4	3.6	4.5%	0.3%
Households	0.9	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.6	0.9	0.8	0.5	-5.8%	0.1%	0.5	0.5	0.6	4.5%	0.1%
Machinery and equipment	0.6	0.9	0.8	0.5	-5.8%	0.1%	0.5	0.5	0.6	4.5%	0.1%
Payments for financial assets	0.0	0.0	0.0	2 324.8	7190.2%	73.0%	-	-	-	-100.0%	59.3%
Total	166.1	167.7	178.8	2 673.7	152.5%	100.0%	503.9	424.0	319.4	-50.8%	100.0%
Proportion of total programme expenditure to vote expenditure	0.3%	0.3%	0.3%	4.7%	-	-	0.8%	0.6%	0.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.9	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.9	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	-	-	-	155.5	-	4.9%	277.6	187.9	85.8	-18.0%	18.0%
South African Civil Aviation Authority	-	-	-	-	-	-	277.6	187.9	85.8	-	14.1%
SA Civil Aviation Authority	-	-	-	145.1	-	4.6%	-	-	-	-100.0%	3.7%
South African Civil Aviation Authority: Flight Inspection Unit	-	-	-	10.4	-	0.3%	-	-	-	-100.0%	0.3%
Non-profit institutions											
Current	2.7	2.8	3.0	3.1	5.6%	0.4%	3.3	3.4	3.6	4.5%	0.3%
National Sea Rescue Institute	2.3	2.5	2.6	2.7	5.6%	0.3%	2.9	3.0	3.1	4.5%	0.3%
South African Radio League: National emergency communications division	0.1	0.1	0.1	0.1	5.4%	-	0.1	0.1	0.1	4.3%	-
Mountain Club of South Africa	0.1	0.1	0.1	0.1	5.4%	-	0.1	0.1	0.1	4.3%	-
Off Road Rescue Unit	0.1	0.1	0.1	0.1	5.4%	-	0.1	0.1	0.1	4.3%	-
K9 Search and Rescue Association of South Africa	0.1	0.1	0.1	0.1	5.4%	-	0.1	0.1	0.1	4.3%	-
Foreign governments and international organisations											
Current	17.7	16.9	19.4	17.9	0.5%	2.3%	18.9	19.6	20.5	4.5%	2.0%
African Civil Aviation Commission	5.2	5.3	7.7	5.9	4.2%	0.8%	6.2	6.4	6.7	4.5%	0.6%
International Civil Aviation Organisation	3.8	4.1	4.6	5.1	9.8%	0.6%	5.4	5.6	5.8	4.5%	0.6%
Cospas-Sarsat Programme	0.4	0.4	0.7	0.6	14.0%	0.1%	0.6	0.7	0.7	4.5%	0.1%
Southern African Development Community: International Civil Aviation Organisation mission	0.1	0.1	0.1	0.1	-20.0%	-	0.1	0.1	0.1	4.7%	-
Southern African Development Community Aviation Safety Organisation	8.1	6.9	6.3	6.3	-8.0%	0.9%	6.7	6.9	7.2	4.5%	0.7%

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.15 Civil Aviation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/ Total (%)				
		2019/20		2020/21		2021/22		2022/23		2023/24		2020/21 - 2023/24							
		Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost								
Civil Aviation	66	–	52	43.2	0.8	69	44.9	0.7	69	46.2	0.7	68	46.3	0.7	68	46.2	0.7	–0.7%	100.0%
Salary level																			
1 – 6	12	–	10	4.0	0.4	11	2.3	0.2	11	2.4	0.2	11	2.4	0.2	11	2.5	0.2	–	16.1%
7 – 10	27	–	26	20.4	0.8	30	12.9	0.4	29	12.8	0.4	29	13.0	0.4	29	13.2	0.5	-1.1%	42.7%
11 – 12	16	–	10	10.5	1.1	16	14.9	0.9	18	17.2	0.9	17	16.7	1.0	17	16.2	1.0	1.3%	24.8%
13 – 16	11	–	6	8.3	1.4	12	14.8	1.2	11	13.9	1.3	11	14.1	1.3	11	14.3	1.3	-2.9%	16.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Maritime Transport

Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

Objectives

- Enhance the performance, efficiency, affordability and reliability of the maritime transport system by reviewing and updating policy and legislation, as and when required.
- Minimise the impact of climate change through the submission of the Marine Pollution Prevention Amendment Bill to Cabinet by March 2022.

Subprogrammes

- *Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives, and international norms, standards and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- *Maritime Infrastructure and Industry Development* facilitates the development of an integrated maritime infrastructure and industry.
- *Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- *Maritime Oversight* makes transfers to the South African Maritime Safety Authority and the Ports Regulator of South Africa, and oversees these entities’ compliance with relevant regulations and legislation.
- *Maritime Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
				2020/21	2017/18 - 2020/21		2020/21 - 2023/24				
R million											
Maritime Policy Development	10.3	11.6	10.4	8.8	-5.4%	8.1%	10.6	10.7	11.0	8.0%	6.8%
Maritime Infrastructure and Industry Development	11.4	7.6	10.0	17.8	16.0%	9.2%	22.8	17.2	14.7	-6.1%	12.0%
Implementation, Monitoring and Evaluation	53.8	71.8	67.5	67.0	7.6%	51.2%	76.1	77.5	74.6	3.7%	48.8%
Maritime Oversight	29.4	28.6	39.7	43.6	14.1%	27.8%	43.3	45.4	45.1	1.1%	29.3%
Maritime Administration Support	4.5	4.5	5.3	4.7	1.0%	3.7%	4.7	4.8	4.9	1.7%	3.2%
Total	109.3	124.0	132.9	141.8	9.0%	100.0%	157.5	155.6	150.4	2.0%	100.0%
Change to 2020				(7.6)			4.9	(3.4)	0.5		
Budget estimate											

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2017/18	2018/19	2019/20		2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	
R million	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		
Current payments	85.6	97.0	94.2	100.4	5.5%	74.3%	113.8	109.8	104.8	1.5%	70.8%
Compensation of employees	21.3	21.4	23.6	24.7	5.0%	17.9%	22.0	21.9	22.0	-3.8%	15.0%
Goods and services ¹	64.3	75.6	70.6	75.7	5.6%	56.4%	91.9	87.9	82.9	3.1%	55.9%
of which:											
Communication	0.2	0.3	0.6	0.4	21.6%	0.3%	0.4	0.4	0.5	4.0%	0.3%
Consultants: Business and advisory services	7.1	2.8	2.5	11.0	15.5%	4.6%	24.2	18.7	13.4	6.8%	11.1%
Infrastructure and planning services	46.8	62.2	56.1	57.9	7.3%	43.9%	60.5	62.1	62.3	2.5%	40.1%
Operating leases	0.8	1.2	0.6	-	-100.0%	0.5%	0.6	0.6	0.6	-	0.3%
Travel and subsistence	5.8	5.8	4.2	5.6	-1.1%	4.2%	5.2	5.2	5.2	-2.6%	3.5%
Operating payments	0.6	0.3	0.3	0.3	-22.6%	0.3%	0.3	0.3	0.3	1.0%	0.2%
Transfers and subsidies¹	23.5	26.7	37.9	41.0	20.4%	25.4%	43.3	45.4	45.1	3.2%	28.9%
Departmental agencies and accounts	22.5	25.6	36.8	38.8	20.0%	24.4%	41.0	43.0	42.6	3.1%	27.3%
Foreign governments and international organisations	0.9	1.0	1.1	2.2	32.6%	1.0%	2.3	2.4	2.5	4.6%	1.6%
Households	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.3	0.3	0.8	0.4	13.4%	0.3%	0.4	0.4	0.4	4.5%	0.3%
Machinery and equipment	0.3	0.3	0.8	0.4	13.4%	0.3%	0.4	0.4	0.4	4.5%	0.3%
Payments for financial assets	-	-	0.0	-	-	-	-	-	-	-	-
Total	109.3	124.0	132.9	141.8	9.0%	100.0%	157.5	155.6	150.4	2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.2%	0.2%	0.2%	0.2%	-	-	0.2%	0.2%	0.2%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	22.5	25.6	36.8	38.8	20.0%	24.4%	41.0	43.0	42.6	3.1%	27.3%
Ports Regulator of South Africa	22.5	25.6	36.8	38.8	20.0%	24.4%	41.0	43.0	42.6	3.1%	27.3%
Foreign governments and international organisations											
Current	0.9	1.0	1.1	2.2	32.6%	1.0%	2.3	2.4	2.5	4.6%	1.6%
International Maritime Organisation	0.6	0.7	0.7	1.8	44.4%	0.7%	1.9	2.0	2.1	4.6%	1.3%
Indian Ocean memorandum of understanding	0.3	0.3	0.4	0.4	4.9%	0.3%	0.4	0.4	0.5	4.6%	0.3%

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.17 Maritime Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021	Number and cost ² of personnel posts filled/planned for on funded establishment												Number						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/ Total (%)			
2019/20			2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24												
Maritime Transport			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	42	-	30	23.6	0.8	39	24.7	0.6	36	22.0	0.6	35	21.9	0.6	35	22.0	0.6	-3.5%	100.0%
1-6	7	-	4	1.2	0.3	9	1.9	0.2	9	1.9	0.2	9	2.0	0.2	9	2.0	0.2	-	24.9%
7-10	16	-	13	8.3	0.6	14	5.7	0.4	14	5.8	0.4	14	6.0	0.4	14	6.0	0.4	-	38.7%
11-12	11	-	9	8.8	1.0	11	10.3	0.9	8	7.4	0.9	7	7.1	1.0	7	6.9	1.0	-13.8%	22.9%
13-16	8	-	4	5.4	1.3	5	6.8	1.4	5	6.9	1.4	5	7.0	1.4	5	7.1	1.5	-	13.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Public Transport

Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

Objectives

- Improve competitiveness and the adoption of new technology by piloting the integrated single-ticketing system on subsidised public transport operations by March 2022.
- Promote sustainable public transport and improve access and reliability by:
 - reviewing the current public transport funding model by March 2022
 - implementing recommendations of the taxi recapitalisation programme on an ongoing basis

- monitoring the implementation of an integrated public transport network in 10 municipalities on an ongoing basis.
- Enhance the regulatory oversight of public transport by facilitating the introduction of the Transport Appeal Tribunal Amendment Bill to Parliament by March 2022.

Subprogrammes

- *Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. This subprogramme's responsibilities include managing public transport information and standards on public transport systems developed in terms of the National Land Transport Act (2009).
- *Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- *Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy; develops public transport empowerment schemes; manages the taxi recapitalisation programme; and facilitates stakeholder relations and conflict resolution in the industry.
- *Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- *Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- *Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable and affordable integrated public transport network services in municipalities.

Expenditure trends and estimates

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Public Transport Regulation	19.5	25.1	40.9	50.9	37.6%	0.3%	52.9	54.0	54.1	2.1%	0.4%
Rural and Scholar Transport	21.1	11.5	24.3	44.7	28.5%	0.2%	46.5	47.9	43.7	-0.8%	0.3%
Public Transport Industry Development	135.8	84.8	131.7	217.4	17.0%	1.1%	228.7	235.1	244.8	4.0%	1.6%
Public Transport Oversight	12 084.8	12 369.3	12 960.6	12 507.3	1.2%	98.1%	14 126.4	14 361.6	14 704.3	5.5%	97.4%
Public Transport Administration Support	7.7	8.7	10.1	74.1	112.5%	0.2%	12.6	12.9	13.2	-43.7%	0.2%
Public Transport Network Development	8.7	10.3	10.5	14.5	18.8%	0.1%	21.3	16.8	16.4	4.0%	0.1%
Total	12 277.6	12 509.8	13 178.1	12 908.9	1.7%	100.0%	14 488.6	14 728.3	15 076.5	5.3%	100.0%
Change to 2020 Budget estimate				(1 129.1)			(323.9)	(410.1)	(0.5)		

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
R million											
Current payments	192.1	139.7	205.5	401.3	27.8%	1.8%	361.8	366.4	371.9	-2.5%	2.6%
Compensation of employees	48.3	51.8	58.7	61.2	8.3%	0.4%	60.6	60.6	60.6	-0.3%	0.4%
Goods and services ¹	143.9	87.9	146.8	340.1	33.2%	1.4%	301.2	305.7	311.3	-2.9%	2.2%
of which:											
Communication	0.6	0.6	0.6	1.0	19.5%	-	1.3	1.4	1.7	22.2%	-
Consultants: Business and advisory services	126.7	76.6	124.3	243.7	24.4%	1.1%	265.5	270.5	274.5	4.0%	1.8%
Contractors	0.0	0.2	0.2	0.8	226.4%	-	0.8	0.8	0.8	-	-
Inventory: Other supplies	10.4	-	12.5	22.7	29.7%	0.1%	23.9	23.0	24.2	2.2%	0.2%
Travel and subsistence	4.6	7.7	6.1	6.0	9.3%	-	5.1	5.4	5.3	-3.9%	-
Venues and facilities	0.6	1.4	1.1	3.0	68.7%	-	3.0	3.0	2.9	-0.7%	-
Transfers and subsidies¹	12 085.0	12 369.3	12 960.7	12 507.3	1.2%	98.1%	14 126.4	14 361.6	14 704.3	5.5%	97.4%
Provinces and municipalities	11 829.9	12 277.0	12 695.8	11 138.7	-2.0%	94.2%	13 635.3	13 857.3	14 197.0	8.4%	92.4%
Public corporations and private enterprises	-	-	-	1 135.0	-	2.2%	-	-	-	-100.0%	2.0%
Non-profit institutions	21.3	22.5	23.8	25.1	5.6%	0.2%	26.5	27.5	28.7	4.5%	0.2%
Households	233.8	69.8	241.1	208.6	-3.7%	1.5%	464.6	476.8	478.7	31.9%	2.8%
Payments for capital assets	0.4	0.7	11.9	0.3	-15.1%	-	0.3	0.3	0.3	4.8%	-
Machinery and equipment	0.4	0.7	0.7	0.3	-15.1%	-	0.3	0.3	0.3	4.8%	-
Software and other intangible assets	-	-	11.2	-	-	-	-	-	-	-	-
Payments for financial assets	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Total	12 277.6	12 509.8	13 178.1	12 908.9	1.7%	100.0%	14 488.6	14 728.3	15 076.5	5.3%	100.0%
Proportion of total programme expenditure to vote expenditure	22.5%	21.1%	20.6%	22.5%	-	-	21.7%	21.0%	20.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.2	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Capital	6 107.1	6 286.7	6 370.1	4 389.1	-10.4%	45.5%	6 514.5	6 766.9	6 794.0	15.7%	42.8%
Public transport network grant	6 107.1	6 286.7	6 370.1	4 389.1	-10.4%	45.5%	6 514.5	6 766.9	6 794.0	15.7%	42.8%
Households											
Other transfers to households											
Current	233.5	69.8	240.9	208.6	-3.7%	1.5%	464.6	476.8	478.7	31.9%	2.8%
Taxi recapitalisation	233.5	69.8	240.9	208.6	-3.7%	1.5%	464.6	476.8	478.7	31.9%	2.8%
Non-profit institutions											
Current	21.3	22.5	23.8	25.1	5.6%	0.2%	26.5	27.5	28.7	4.5%	0.2%
South African National Taxi Council	21.3	22.5	23.8	25.1	5.6%	0.2%	26.5	27.5	28.7	4.5%	0.2%
Public corporations and private enterprises											
Private enterprises											
Other transfers to private enterprises											
Current	-	-	-	1 135.0	-	2.2%	-	-	-	-100.0%	2.0%
One-off taxi gratuity	-	-	-	1 135.0	-	2.2%	-	-	-	-100.0%	2.0%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Current	5 722.9	5 990.3	6 325.8	6 749.6	5.7%	48.7%	7 120.8	7 090.4	7 402.9	3.1%	49.6%
Public transport operations grant	5 722.9	5 990.3	6 325.8	6 749.6	5.7%	48.7%	7 120.8	7 090.4	7 402.9	3.1%	49.6%

1. Estimates of National Expenditure data tables are available at www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.19 Public Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2021		Number and cost ² of personnel posts filled/planned for on funded establishment															Number			
Number of funded posts	Number of posts additional to the establishment	Actual 2019/20			Revised estimate 2020/21			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/ Total (%)		
		Number	Cost	Unit cost	Number	Cost	Unit cost	2021/22			2022/23			2023/24						
Public Transport		92	1	95	58.7	0.6	104	61.2	0.6	101	60.6	0.6	100	60.6	0.6	99	60.6	0.6	-1.5%	100.0%
Salary level																				
1 – 6	14	–	29	8.8	0.3	30	6.8	0.2	30	6.9	0.2	30	7.0	0.2	30	7.2	0.2	–	29.7%	
7 – 10	37	1	33	16.6	0.5	37	14.2	0.4	36	14.2	0.4	36	14.5	0.4	36	14.7	0.4	-1.0%	35.8%	
11 – 12	21	–	16	13.5	0.8	18	17.0	0.9	17	15.9	1.0	16	15.1	1.0	15	14.3	1.0	-6.8%	16.0%	
13 – 16	20	–	17	19.8	1.2	19	23.3	1.2	19	23.6	1.3	19	24.0	1.3	19	24.4	1.3	–	18.5%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Air Traffic and Navigation Services Company

Selected performance indicators

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance 2020/21	MTEF targets		
			2017/18	2018/19	2019/20		2021/22	2022/23	2023/24
Number of safety incidents per year (per 100 000 flights)	Surveillance	Entity mandate	– ¹	– ¹	4	2	2	2	2
Average delay per delayed flight (seconds)	Navigation		22	20	351	360	360	360	360
Average communication service availability percentage per year	Communication		99.78%	99.52%	98.83%	99.67%	99.67%	99.67%	99.67%
Average navigation service availability percentage per year	Navigation		96.30%	94.81%	96.28%	98.65%	98.65%	98.65%	98.65%
Average surveillance service availability percentage per year	Surveillance		99.97%	100%	99.95%	99.7%	99.7%	99.7%	99.77%

1. No historical data available.

Entity overview

The Air Traffic and Navigation Services Company was established in terms of the Air Traffic and Navigation Services Act (1993). The company is mandated to provide safe, orderly and efficient air traffic navigational and associated services to the air traffic management community, and in accordance with the standards set out by the International Civil Aviation Organisation. Over the medium term, the company will provide air traffic management solutions that are responsive to regional, continental and global demands, trends and technological advancements.

Expenditure is expected to increase at an average annual rate of 3.6 per cent, from R1.5 billion in 2020/21 to R1.7 billion in 2023/24. This relatively low increase is due to the implementation of cost-containment and cash-preservation measures following the decrease in air travel as a result of the COVID-19 pandemic. Revenue is derived mainly from aerodrome, en-route and approach fees, and is expected to increase at an average annual rate of 33.9 per cent, from R660.7 million in 2020/21 to R1.6 billion in 2023/24. This high increase is mainly due to the sharp decrease in revenue in 2020/21 because of COVID-19 travel restrictions, with air traffic operations expected to begin normalising over the period ahead.

Programmes/Objectives/Activities**Table 40.21 Air Traffic and Navigation Services Company expenditure trends and estimates by programme/objective/activity**

R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/ Total (%) 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Administration	235 318	259 669	286 416	244 410	1.3%	16.0%	252 103	263 085	269 804	3.3%	15.9%
Communication	746 340	811 451	895 048	763 781	0.8%	50.0%	792 422	826 943	848 063	3.6%	50.0%
Navigation	74 634	81 145	89 505	76 378	0.8%	5.0%	83 361	86 992	89 214	5.3%	5.2%
Surveillance	119 415	129 830	143 208	122 205	0.8%	8.0%	131 237	136 954	140 452	4.7%	8.2%
Display systems	14 927	16 227	17 901	15 276	0.8%	1.0%	17 776	18 550	19 024	7.6%	1.1%
Simulator and systems	298 536	324 582	358 019	305 512	0.8%	20.0%	309 337	322 813	331 058	2.7%	19.6%
Total	1 489 170	1 622 904	1 790 097	1 527 562	0.9%	100.0%	1 586 235	1 655 337	1 697 615	3.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.22 Air Traffic and Navigation Services Company statements of financial performance, cash flow and financial position**

Statement of financial performance											
R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/ Total (%) 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Revenue											
Non-tax revenue	1 680 227	1 811 192	1 857 395	660 701	-26.7%	100.0%	1 322 429	1 446 622	1 585 977	33.9%	100.0%
Sale of goods and services other than capital assets	1 593 808	1 667 954	1 673 406	616 856	-27.1%	92.6%	1 308 220	1 439 042	1 582 946	36.9%	97.9%
<i>of which:</i>											
Sales by market establishment	1 593 808	1 667 954	1 673 406	616 856	-27.1%	92.6%	1 308 220	1 439 042	1 582 946	36.9%	97.9%
<i>Aerodrome, en-route and approach fees</i>	<i>1 402 408</i>	<i>1 476 257</i>	<i>1 462 924</i>	<i>519 495</i>	<i>-28.2%</i>	<i>80.6%</i>	<i>1 170 339</i>	<i>1 287 373</i>	<i>1 416 111</i>	<i>39.7%</i>	<i>86.4%</i>
<i>Very small aperture terminal revenue</i>	<i>82 248</i>	<i>88 002</i>	<i>103 277</i>	<i>32 837</i>	<i>-26.4%</i>	<i>5.1%</i>	<i>46 137</i>	<i>50 751</i>	<i>55 826</i>	<i>19.3%</i>	<i>3.9%</i>
<i>Other revenue</i>	<i>58 731</i>	<i>48 845</i>	<i>52 178</i>	<i>39 762</i>	<i>-12.2%</i>	<i>3.8%</i>	<i>56 680</i>	<i>62 348</i>	<i>68 583</i>	<i>19.9%</i>	<i>4.7%</i>
<i>Small aerodrome revenue</i>	<i>50 421</i>	<i>54 850</i>	<i>55 027</i>	<i>24 762</i>	<i>-21.1%</i>	<i>3.2%</i>	<i>35 063</i>	<i>38 570</i>	<i>42 426</i>	<i>19.7%</i>	<i>2.9%</i>
<i>Other non-tax revenue</i>	<i>86 419</i>	<i>143 238</i>	<i>183 989</i>	<i>43 844</i>	<i>-20.2%</i>	<i>7.4%</i>	<i>14 209</i>	<i>7 580</i>	<i>3 031</i>	<i>-59.0%</i>	<i>2.1%</i>
Total revenue	1 680 227	1 811 192	1 857 395	660 701	-26.7%	100.0%	1 322 429	1 446 622	1 585 977	33.9%	100.0%
Expenses											
Current expenses	1 387 307	1 560 528	1 762 726	1 499 172	2.6%	96.5%	1 586 235	1 655 336	1 697 615	4.2%	99.5%
Compensation of employees	860 306	929 566	997 205	941 266	3.0%	58.1%	1 012 135	1 052 621	1 094 725	5.2%	63.4%
Goods and services	397 918	459 633	598 945	378 449	-1.7%	28.3%	389 053	412 449	406 709	2.4%	24.5%
Depreciation	127 490	170 211	157 284	170 163	10.1%	9.7%	175 268	180 000	185 400	2.9%	11.0%
Interest, dividends and rent on land	1 593	1 118	9 293	9 293	80.0%	0.3%	9 778	10 267	10 780	5.1%	0.6%
Transfers and subsidies	26 364	-	-	28 390	2.5%	0.9%	-	-	-	-100.0%	0.5%
Tax payment	75 498	62 375	27 372	-	-100.0%	2.6%	-	-	-	-	-
Total expenses	1 489 169	1 622 903	1 790 097	1 527 562	0.9%	100.0%	1 586 235	1 655 336	1 697 615	3.6%	100.0%
Surplus/(Deficit)	191 058	188 289	67 298	(866 861)	-265.5%		(263 806)	(208 715)	(111 638)	-49.5%	
Cash flow statement											
Cash flow from operating activities	351 761	385 418	160 577	(671 568)	-224.1%	100.0%	(73 508)	56 460	116 031	-155.7%	100.0%
Receipts											
Non-tax receipts	1 732 918	1 713 281	1 770 760	660 701	-27.5%	100.0%	1 322 429	1 446 622	1 585 977	33.9%	100.0%
Sales of goods and services other than capital assets	1 646 499	1 618 493	1 665 222	616 856	-27.9%	94.2%	1 308 220	1 439 042	1 582 946	36.9%	97.9%
Sales by market establishment	1 593 808	1 667 953	1 673 406	616 856	-27.1%	94.3%	1 308 220	1 439 042	1 582 946	36.9%	97.9%
<i>Aerodrome, en-route and approach fees</i>	<i>1 402 408</i>	<i>1 476 257</i>	<i>1 462 924</i>	<i>519 495</i>	<i>-28.2%</i>	<i>82.1%</i>	<i>1 170 339</i>	<i>1 287 373</i>	<i>1 416 111</i>	<i>39.7%</i>	<i>86.4%</i>
<i>Very small aperture terminal revenue</i>	<i>82 248</i>	<i>88 002</i>	<i>103 277</i>	<i>32 837</i>	<i>-26.4%</i>	<i>5.2%</i>	<i>46 137</i>	<i>50 751</i>	<i>55 826</i>	<i>19.3%</i>	<i>3.9%</i>
<i>Other revenue</i>	<i>58 731</i>	<i>48 845</i>	<i>52 178</i>	<i>39 762</i>	<i>-12.2%</i>	<i>3.8%</i>	<i>56 680</i>	<i>62 348</i>	<i>68 583</i>	<i>19.9%</i>	<i>4.7%</i>
<i>Small aerodrome revenue</i>	<i>50 421</i>	<i>54 850</i>	<i>55 027</i>	<i>24 762</i>	<i>-21.1%</i>	<i>3.2%</i>	<i>35 063</i>	<i>38 570</i>	<i>42 426</i>	<i>19.7%</i>	<i>2.9%</i>
<i>Other sales</i>	<i>52 691</i>	<i>(49 460)</i>	<i>(8 184)</i>	<i>-</i>	<i>-100.0%</i>	<i>-0.1%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Other tax receipts</i>	<i>86 419</i>	<i>94 788</i>	<i>105 538</i>	<i>43 844</i>	<i>-20.2%</i>	<i>5.8%</i>	<i>14 209</i>	<i>7 580</i>	<i>3 031</i>	<i>-59.0%</i>	<i>2.1%</i>
Total receipts	1 732 918	1 713 281	1 770 760	660 701	-27.5%	100.0%	1 322 429	1 446 622	1 585 977	33.9%	100.0%
Payment											
Current payments	1 282 406	1 230 393	1 569 185	1 332 269	1.3%	95.7%	1 395 936	1 390 162	1 469 946	3.3%	100.0%
Compensation of employees	860 306	929 566	997 204	941 266	3.0%	66.2%	1 012 135	1 052 621	1 094 725	5.2%	73.3%
Goods and services	420 507	299 710	562 688	381 710	-3.2%	29.2%	374 044	327 296	364 463	-1.5%	25.9%
Interest and rent on land	1 593	1 118	9 293	9 293	80.0%	0.4%	9 757	10 245	10 757	5.0%	0.7%
Tax payment	98 751	97 470	40 998	-	-100.0%	4.3%	-	-	-	-	-
Total payments	1 381 157	1 327 863	1 610 183	1 332 269	-1.2%	100.0%	1 395 936	1 390 162	1 469 946	3.3%	100.0%

Table 40.22 Air Traffic and Navigation Services Company statements of financial performance, cash flow and financial position

Statement of financial performance											
R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Net cash flow from investing activities	(304 855)	(251 561)	(148 690)	(228 314)	-9.2%	100.0%	(298 718)	(183 072)	(183 072)	-7.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(280 444)	(249 065)	(149 227)	(228 314)	-6.6%	97.8%	(298 718)	(183 072)	(183 072)	-7.1%	100.0%
Acquisition of software and other intangible assets	(24 023)	(2 685)	–	–	-100.0%	2.2%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	44	103	276	–	-100.0%	-0.1%	–	–	–	–	–
Other flows from investing activities	(431)	86	261	–	-100.0%	–	–	–	–	–	–
Net cash flow from financing activities	(1 099)	(4 475)	(9 047)	(23 602)	178.0%	100.0%	(25 018)	(25 018)	(25 018)	2.0%	100.0%
Repayment of finance leases	(1 099)	(4 475)	(9 047)	(23 602)	178.0%	100.0%	(25 018)	(25 018)	(25 018)	2.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	45 806	129 381	2 840	(923 485)	-372.2%	-12.3%	(397 244)	(151 630)	(92 059)	-53.6%	-25.0%
Statement of financial position											
Carrying value of assets	1 483 213	1 498 959	1 537 053	1 591 270	2.4%	50.8%	1 714 720	1 717 791	1 715 463	2.5%	80.8%
Acquisition of assets	(280 444)	(249 065)	(149 227)	(228 314)	-6.6%	100.0%	(298 718)	(183 072)	(183 072)	-7.1%	100.0%
Loans	14 156	16 653	20 108	18 635	9.6%	0.6%	18 635	18 635	18 635	–	0.9%
Receivables and prepayments	253 783	216 215	166 675	235 097	-2.5%	7.3%	197 563	135 785	87 777	-28.0%	7.5%
Cash and cash equivalents	1 342 664	1 520 496	1 601 787	649 912	-21.5%	40.9%	252 668	101 038	8 979	-76.0%	10.8%
Taxation	24 571	26 832	10 867	–	-100.0%	0.5%	–	–	–	–	–
Total assets	3 118 388	3 279 155	3 336 490	2 494 914	-7.2%	100.0%	2 183 585	1 973 249	1 830 854	-9.8%	100.0%
Accumulated surplus/(deficit)	2 450 910	2 640 980	2 708 278	1 841 418	-9.1%	78.5%	1 577 612	1 368 897	1 257 259	-11.9%	71.0%
Capital and reserves	190 646	190 646	190 646	190 646	–	6.3%	190 646	190 646	190 646	–	9.1%
Finance lease	12 697	8 347	97 691	74 089	80.0%	1.6%	49 071	24 053	(966)	-123.5%	1.6%
Trade and other payables	271 190	275 109	213 047	262 612	-1.1%	8.5%	240 107	263 504	257 765	-0.6%	12.2%
Taxation	91 564	58 728	29 137	29 137	-31.7%	1.7%	29 137	29 137	29 137	–	1.4%
Provisions	101 381	95 226	89 548	89 975	-3.9%	3.1%	89 975	89 975	89 975	–	4.3%
Derivatives financial instruments	–	10 118	8 143	7 037	–	0.2%	7 037	7 037	7 037	–	0.3%
Total equity and liabilities	3 118 388	3 279 155	3 336 491	2 494 914	-7.2%	100.0%	2 183 585	1 973 249	1 830 854	-9.8%	100.0%

Personnel information

Table 40.23 Air Traffic and Navigation Services Company personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Number							
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2019/20		2020/21		2021/22		2022/23		2023/24		2020/21 - 2023/24							
Air Traffic and Navigation Services Company		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 382	1 382	1 326	997.2	0.8	1 379	941.3	0.7	1 379	1 012.1	0.7	1 379	1 052.6	0.8	1 379	1 094.7	0.8	5.2%	100.0%
1 – 6	60	60	52	15.9	0.3	60	11.7	0.2	60	12.6	0.2	60	13.1	0.2	60	13.7	0.2	5.2%	1.2%
7 – 10	1 234	1 234	1 183	825.1	0.7	1 215	777.9	0.6	1 215	836.5	0.7	1 215	869.9	0.7	1 215	904.7	0.7	5.2%	82.6%
13 – 16	75	75	78	121.1	1.6	92	118.7	1.3	92	127.7	1.4	92	132.8	1.4	92	138.1	1.5	5.2%	12.6%
17 – 22	13	13	13	35.1	2.7	12	32.9	2.7	12	35.3	2.9	12	36.7	3.1	12	38.2	3.2	5.2%	3.5%

1. Rand million.

Airports Company South Africa

Selected performance indicators

Table 40.24 Airports Company South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Cost benefit efficiency ratio (total cost to total revenue) per year	Airport management	Entity mandate	89%	97%	86%	152%	135%	108%	106%
Number of departing passengers accommodated at national airports per year	Airport management		20.4 million	21.1 million	20.9 million	10.6 million	12.6 million	13.3 million	13.9 million
Number of arrival aircraft accommodated at all airports per year	Airport management		285 163	259 169	248 519	163 500	180 176	187 127	190 501
Aeronautical revenue per departing passenger per year	Airport management		R176	R180	R178	R173	R180	R240	R262
Non-aeronautical revenue per departing passenger per year	Airport management		R156	R157	R162	R150	R165	R178	R158

Entity overview

Airports Company South Africa was established in terms of the Airports Company Act (1993) and is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). The company owns and operates 9 principal South African airports, including OR Tambo International Airport in Johannesburg, Cape Town International Airport and King Shaka International Airport in Durban. Over the medium term, the company will continue to focus on airport infrastructure and asset management, airport safety and security, and airport management.

Although passenger numbers decreased to 10.6 million in 2020/21 due to the decrease in air travel because of COVID-19 travel restrictions, this is expected to increase to 13.9 million in 2023/24. Accordingly, 39.8 million passengers are expected to depart from the 9 airports, and 557 804 aircraft are set to arrive at the main airports over the MTEF period.

Expenditure is expected to increase at an average annual rate of 3.3 per cent, from R6 billion in 2020/21 to R6.6 billion in 2023/24. The borrowing plan over the medium term focuses on addressing liquidity pressures in the short term and financing a capital expenditure programme of R1 billion per year. For this, the estimated new debt funding amounts to R1.7 billion over the period ahead. As a result of the decrease in air travel, revenue in 2021/21 decreased by 49.1 per cent from 2019/20. This is expected to improve over the period ahead, as the company anticipates revenue to increase at an average annual rate of 14 per cent, from R4.2 billion in 2020/21 to R6.2 billion in 2023/24.

Programmes/Objectives/Activities

Table 40.25 Airports Company South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2017/18	2018/19	2019/20		2017/18 - 2020/21	Average: Expenditure/ Total (%)	2021/22	2022/23	2023/24	2020/21 - 2023/24	Average: Expenditure/ Total (%)
Administration	4 375.2	4 653.0	3 794.2	3 380.3	-8.2%	59.7%	3 066.0	3 029.4	3 417.5	0.4%	52.7%
Airport infrastructure and asset management	1 263.1	1 271.8	1 583.4	1 336.3	1.9%	20.2%	1 337.3	1 486.5	1 551.9	5.1%	23.3%
Airport security and safety	7.3	7.3	27.0	33.8	67.0%	0.3%	30.7	33.1	34.6	0.7%	0.5%
Airport management	1 232.2	1 267.8	1 635.5	1 219.7	-0.3%	19.8%	1 415.1	1 511.0	1 577.5	9.0%	23.4%
Total	6 877.8	7 199.9	7 040.1	5 970.1	-4.6%	100.0%	5 849.2	6 060.0	6 581.5	3.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2017/18	2018/19	2019/20		2017/18 - 2020/21	Average: Expenditure/ Total (%)	2021/22	2022/23	2023/24	2020/21 - 2023/24	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	7 720.3	7 426.7	8 232.4	3 426.6	-23.7%	95.4%	4 328.1	5 574.2	6 211.4	21.9%	95.4%
Sale of goods and services other than capital assets	6 924.8	7 125.5	7 335.7	3 426.6	-20.9%	89.1%	4 328.1	5 574.2	6 211.4	21.9%	95.4%
<i>of which:</i>											
Sales by market establishment	6 924.8	7 125.5	7 335.7	3 426.6	-20.9%	89.1%	4 328.1	5 574.2	6 211.4	21.9%	95.4%
<i>Aeronautical revenue</i>	<i>3 583.9</i>	<i>3 809.1</i>	<i>3 743.4</i>	<i>1 835.2</i>	<i>-20.0%</i>	<i>46.7%</i>	<i>2 256.9</i>	<i>3 206.2</i>	<i>3 640.3</i>	<i>25.6%</i>	<i>53.0%</i>
<i>Non-aeronautical revenue</i>	<i>3 322.2</i>	<i>3 316.5</i>	<i>3 592.3</i>	<i>1 591.4</i>	<i>-21.8%</i>	<i>42.3%</i>	<i>2 071.2</i>	<i>2 368.0</i>	<i>2 571.1</i>	<i>17.3%</i>	<i>42.4%</i>
<i>Other income</i>	<i>18.8</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-100.0%</i>	<i>0.1%</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Other non-tax revenue	795.4	301.1	896.8	-	-100.0%	6.3%	-	-	-	-	-
Tax benefit	-	-	-	763.1	-	4.6%	-	-	-	-100.0%	4.6%
Outside shareholders Interest	-	-	2.7	-	-	-	-	-	-	-	-
Total revenue	7 720.3	7 426.7	8 235.1	4 189.7	-18.4%	100.0%	4 328.1	5 574.2	6 211.4	14.0%	100.0%
Expenses											
Current expenses	6 418.8	6 812.2	6 715.0	5 970.1	-2.4%	95.8%	5 849.2	6 060.0	6 581.5	3.3%	100.0%
Compensation of employees	1 401.8	1 546.2	1 635.0	1 646.4	5.5%	23.2%	1 477.3	1 536.9	1 629.1	-0.4%	25.7%
Goods and services	2 922.3	2 964.6	3 102.4	2 390.0	-6.5%	41.9%	2 476.9	2 713.5	2 870.7	6.3%	42.7%
Depreciation	1 247.5	1 422.2	1 316.9	1 196.5	-1.4%	19.2%	1 167.4	1 090.6	1 234.7	1.1%	19.2%
Interest, dividends and rent on land	847.2	879.2	660.8	737.2	-4.5%	11.6%	727.6	718.9	847.0	4.7%	12.4%
Tax payment	458.9	387.7	325.1	-	-100.0%	4.2%	-	-	-	-	-
Total expenses	6 877.8	7 199.9	7 040.1	5 970.1	-4.6%	100.0%	5 849.2	6 060.0	6 581.5	3.3%	100.0%
Surplus/(Deficit)	842.5	226.8	1 195.0	(1 780.4)	-228.3%		(1 521.1)	(485.8)	(370.1)	-40.8%	

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2020/21				2017/18 - 2020/21	2021/22	2022/23		
R million	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24	
Cash flow statement											
Cash flow from operating activities	2 860.0	2 934.7	2 108.1	(887.9)	-167.7%	100.0%	(1 162.2)	(1 101.6)	1 470.1	-218.3%	100.0%
Receipts											
Non-tax receipts	6 963.7	7 523.9	7 548.4	3 425.0	-21.1%	100.0%	4 329.0	5 574.3	6 211.7	22.0%	100.0%
Sales of goods and services other than capital assets	6 839.3	7 392.8	7 406.8	3 425.0	-20.6%	98.6%	4 329.0	5 574.3	6 211.7	22.0%	100.0%
Sales by market establishment	6 839.3	7 392.8	7 406.8	3 425.0	-20.6%	98.6%	4 329.0	5 574.3	6 211.7	22.0%	100.0%
<i>Aeronautical revenue</i>	<i>6 839.3</i>	<i>7 392.8</i>	<i>7 406.8</i>	<i>3 425.0</i>	<i>-20.6%</i>	<i>98.6%</i>	<i>4 329.0</i>	<i>5 574.3</i>	<i>6 211.7</i>	<i>22.0%</i>	<i>100.0%</i>
Other tax receipts	124.4	131.1	141.6	—	-100.0%	1.4%	—	—	—	—	—
Total receipts	6 963.7	7 523.9	7 548.4	3 425.0	-21.1%	100.0%	4 329.0	5 574.3	6 211.7	22.0%	100.0%
Payment											
Current payments	3 618.7	4 157.7	4 964.6	3 964.9	3.1%	90.5%	5 491.2	6 675.9	4 741.6	6.1%	98.0%
Compensation of employees	1 401.8	1 445.2	1 867.8	1 746.0	7.6%	35.1%	1 433.1	1 846.1	1 921.8	3.2%	33.7%
Goods and services	2 216.9	2 712.5	3 096.8	2 218.9	—	55.4%	4 058.1	4 829.8	2 819.8	8.3%	64.3%
Tax payment	485.0	431.5	475.6	348.0	-10.5%	9.5%	—	—	—	-100.0%	2.0%
Total payments	4 103.7	4 589.2	5 440.3	4 312.9	1.7%	100.0%	5 491.2	6 675.9	4 741.6	3.2%	100.0%
Net cash flow from investing activities	(1 489.7)	2.5	(1 293.9)	(810.0)	-18.4%	100.0%	(1 000.0)	(1 000.0)	(1 000.0)	7.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(825.2)	(1 012.5)	(1 253.6)	(810.0)	-0.6%	-10 110.7%	(1 000.0)	(1 000.0)	(1 000.0)	7.3%	100.0%
Investment property	(4.1)	(37.9)	—	—	-100.0%	-381.0%	—	—	—	—	—
Acquisition of software and other intangible assets	(21.1)	(6.4)	(26.7)	—	-100.0%	-63.5%	—	—	—	—	—
Proceeds from the sale of property, plant, equipment and intangible assets	20.6	2.7	—	—	-100.0%	26.5%	—	—	—	—	—
Other flows from investing activities	(659.9)	1 056.6	(13.5)	—	-100.0%	10 628.7%	—	—	—	—	—
Net cash flow from financing activities	(1 717.5)	(3 187.4)	(947.9)	996.0	-183.4%	100.0%	(186.0)	(451.0)	(1 041.0)	-201.5%	100.0%
Borrowing activities	(555.2)	(2 296.4)	(296.4)	1 733.0	-246.1%	77.4%	542.0	204.0	(204.0)	-149.0%	-35.8%
Other flows from financing activities	(1 162.2)	(891.0)	(651.5)	(737.0)	-14.1%	22.6%	(728.0)	(655.0)	(837.0)	4.3%	135.8%
Net increase/(decrease) in cash and cash equivalents	(347.2)	(250.2)	(133.6)	(701.9)	26.4%	-5.5%	(2 348.2)	(2 552.6)	(570.9)	-6.7%	-25.7%
Statement of financial position											
Carrying value of assets	25 595.1	26 108.2	26 720.0	25 563.0	—	82.7%	25 395.0	25 305.0	25 147.9	-0.5%	84.5%
<i>Acquisition of assets</i>	<i>(825.2)</i>	<i>(1 012.5)</i>	<i>(1 253.6)</i>	<i>(810.0)</i>	<i>-0.6%</i>	<i>100.0%</i>	<i>(1 000.0)</i>	<i>(1 000.0)</i>	<i>(1 000.0)</i>	<i>7.3%</i>	<i>100.0%</i>
Investments	3 786.5	2 271.8	1 686.1	2 195.0	-16.6%	7.9%	2 195.0	2 195.0	2 195.0	—	7.3%
Inventory	1.7	1.6	1.6	2.0	6.4%	—	2.2	2.2	2.2	3.8%	—
Receivables and prepayments	1 166.3	1 702.3	1 006.3	1 968.0	19.1%	4.7%	1 421.0	1 374.0	1 478.6	-9.1%	5.2%
Cash and cash equivalents	1 373.8	1 123.6	1 735.3	414.0	-33.0%	3.7%	210.0	168.0	1 015.3	34.9%	1.5%
Taxation	4.3	340.1	616.8	443.0	367.5%	1.1%	443.0	443.0	443.0	—	1.5%
Total assets	31 927.6	31 547.6	31 766.0	30 585.0	-1.4%	100.0%	29 666.2	29 487.2	30 281.9	-0.3%	100.0%
Accumulated surplus/(deficit)	19 617.2	21 342.3	22 106.0	19 562.0	-0.1%	65.7%	18 041.0	12 595.1	13 109.9	-12.5%	52.7%
Capital and reserves	750.0	750.0	750.0	750.0	—	2.4%	750.0	750.0	750.0	—	2.5%
Borrowings	8 840.8	6 615.2	6 405.0	6 400.1	-10.2%	22.4%	10 315.1	18 445.0	18 691.4	42.9%	45.0%
Deferred income	61.5	58.3	54.5	53.0	-4.9%	0.2%	53.0	53.0	53.0	—	0.2%
Trade and other payables	854.1	907.3	926.0	805.0	-2.0%	2.8%	814.0	863.0	896.5	3.7%	2.8%
Taxation	1 611.5	1 671.8	1 458.0	2 985.9	22.8%	6.2%	(335.9)	(3 247.8)	(3 247.8)	-202.8%	-3.3%
Provisions	186.6	199.0	57.9	29.0	-46.2%	0.4%	29.0	29.0	29.0	—	0.1%
Derivatives financial instruments	6.0	3.8	8.7	—	-100.0%	—	—	—	—	—	—
Total equity and liabilities	31 927.6	31 547.6	31 766.0	30 585.0	-1.4%	100.0%	29 666.2	29 487.2	30 281.9	-0.3%	100.0%

Personnel information

Table 40.27 Airports Company South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)			
		2019/20		Unit cost	2020/21		Unit cost	2021/22			Unit cost	2022/23			Unit cost	2023/24			Unit cost		
Airports Company of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21 - 2023/24	
Salary level	3 168	3 168	3 341	1 635.0	0.5	3 168	1 646.4	0.5	3 168	1 477.3	0.5	3 168	1 536.9	0.5	3 168	1 629.1	0.5	-0.4%	100.0%		
1 – 6	1 285	1 285	967	203.1	0.2	1 285	498.2	0.4	1 285	447.1	0.3	1 285	465.1	0.4	1 285	493.0	0.4	-0.4%	30.3%		
7 – 10	1 458	1 458	1 875	826.1	0.4	1 458	617.7	0.4	1 458	554.3	0.4	1 458	576.6	0.4	1 458	611.2	0.4	-0.4%	37.5%		
11 – 12	209	209	235	207.4	0.9	209	189.7	0.9	209	170.2	0.8	209	177.0	0.8	209	187.7	0.9	-0.4%	11.5%		
13 – 16	196	196	242	339.6	1.4	196	283.2	1.4	196	254.1	1.3	196	264.3	1.3	196	280.2	1.4	-0.4%	17.2%		
17 – 22	20	20	22	58.8	2.7	20	57.6	2.9	20	51.7	2.6	20	53.8	2.7	20	57.0	2.9	-0.4%	3.5%		

1. Rand million.

Cross-Border Road Transport Agency

Selected performance indicators

Table 40.28 Cross-Border Road Transport Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Percentage of temporary permits issued per year in front office within 8 working hours	Regulatory services	Entity mandate	– ¹	99.7% (40 847/ 40 962)	99.8% (44 580/ 44 687)	98% (18 339/ 18 659)	98%	98%	98%
Percentage of temporary permits issued per year in remote office within 1 day	Regulatory services		– ¹	99% (32 668/ 33 011)	99% (32 591/ 32 931)	98% (17 296/ 18 125)	98%	98%	98%
Number of permits issued per year	Regulatory services		93 629	92 217	94 055	– ²	– ²	– ²	– ²
Number of cross-border road traffic law enforcement inspections conducted per year	Law enforcement		0	278 745	318 242	245 843	245 843	245 843	245 843

1. No historical data available.

2. No projection available.

Entity overview

The Cross-Border Road Transport Agency was established in terms of the Cross-Border Transport Agency Act (1998) to improve the cross-border flow of passenger and freight transport operators, and regulate market access. Over the medium term, the agency will continue to improve efficiencies in cross-border road transport and improve cross-border operations by implementing a risk-based accreditation scheme to ensure the seamless movement of compliant operators across borders.

Expenditure is expected to increase at an average annual rate of 12.2 per cent, from R216.7 million in 2020/21 to R306.2 million in 2023/24. Spending in the administration, law enforcement, and research and development programmes account for an estimated 80.6 per cent (R703.9 million) of total expenditure over the MTEF period. As a self-funded entity, the agency's primary source of revenue is permit fees. Revenue is expected to increase at an average annual rate of 12.4 per cent, from R217 million in 2021/22 to R307.9 million in 2023/24.

Programmes/Objectives/Activities

Table 40.29 Cross-Border Road Transport Agency expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome				Revised estimate	Average: Expenditure/Total (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2017/18	2018/19	2019/20	2020/21		2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		
Administration	113 249	126 719	125 670	118 782	1.6%	56.3%	146 792	158 418	165 547	11.7%	54.1%	
Regulatory services	16 045	18 331	20 272	22 747	12.3%	9.0%	31 101	33 489	36 168	16.7%	11.3%	
Law enforcement	23 592	37 178	43 780	30 845	9.3%	15.5%	35 735	33 949	35 477	4.8%	12.6%	
Facilitation	12 496	13 424	14 461	14 035	3.9%	6.3%	21 476	23 071	24 109	19.8%	7.5%	
Research and development	24 360	28 396	27 338	30 258	7.5%	12.8%	40 072	42 995	44 930	14.1%	14.5%	
Total	189 742	224 048	231 521	216 667	4.5%	100.0%	275 176	291 922	306 230	12.2%	100.0%	

Statement of financial performance**Table 40.30 Cross-Border Road Transport Agency statement of financial performance**

Statement of financial performance	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
R thousand											
Revenue											
Non-tax revenue	251 383	405 038	259 232	217 013	-4.8%	100.0%	275 969	294 603	307 860	12.4%	100.0%
Sale of goods and services other than capital assets of which:	213 748	195 122	204 352	181 460	-5.3%	73.9%	235 126	255 112	266 592	13.7%	85.5%
Administrative fees	213 748	195 122	204 352	181 460	-5.3%	73.9%	235 126	255 112	266 592	13.7%	85.5%
Permit issue fees	172 152	154 806	162 495	135 558	-7.7%	58.0%	183 693	199 564	208 544	15.4%	66.1%
Permit application fees	41 448	39 996	41 857	45 902	3.5%	15.9%	51 433	55 548	58 048	8.1%	19.4%
Other admin fees	148	320	-	-	-100.0%	-	-	-	-	-	-
Other non-tax revenue	37 635	209 916	54 880	35 553	-1.9%	26.1%	40 843	39 491	41 268	5.1%	14.5%
Total revenue	251 383	405 038	259 232	217 013	-4.8%	100.0%	275 969	294 603	307 860	12.4%	100.0%
Expenses											
Current expenses	189 742	224 047	231 520	216 667	4.5%	100.0%	275 176	291 922	306 229	12.2%	100.0%
Compensation of employees	110 892	126 314	131 925	135 130	6.8%	58.5%	154 160	165 485	176 317	9.3%	58.2%
Goods and services	76 351	93 986	96 114	76 138	-0.1%	39.7%	114 038	118 408	121 523	16.9%	39.2%
Depreciation	2 211	3 400	3 481	5 399	34.7%	1.7%	6 978	8 028	8 390	15.8%	2.6%
Interest, dividends and rent on land	288	347	-	-	-100.0%	0.1%	-	-	-	-	-
Total expenses	189 742	224 047	231 520	216 667	4.5%	100.0%	275 176	291 922	306 229	12.2%	100.0%
Surplus/(Deficit)	61 641	180 991	27 712	346	-82.2%		793	2 681	1 631	67.7%	

Personnel information**Table 40.31 Cross-Border Road Transport Agency personnel numbers and cost by salary level**

Cross Border Road Transport Agency	Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number				
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2020/21 - 2023/24	Average: Salary level/Total (%)			
			2019/20		2020/21		2021/22		2022/23		2023/24								
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	152	152	152	131.9	0.9	152	135.1	0.9	152	154.2	1.0	152	165.5	1.1	152	176.3	1.2	9.3%	100.0%
1-6	16	16	16	3.1	0.2	16	3.1	0.2	16	3.4	0.2	16	3.6	0.2	16	3.8	0.2	6.5%	2.2%
7-10	48	48	48	34.0	0.7	48	34.6	0.7	48	43.3	0.9	48	46.5	1.0	48	49.6	1.0	12.8%	27.5%
11-12	62	62	62	57.2	0.9	62	58.1	0.9	62	63.9	1.0	62	68.6	1.1	62	73.1	1.2	7.9%	41.8%
13-16	19	19	19	20.6	1.1	19	22.4	1.2	19	24.8	1.3	19	26.6	1.4	19	28.4	1.5	8.3%	16.2%
17-22	7	7	7	17.0	2.4	7	16.9	2.4	7	18.8	2.7	7	20.2	2.9	7	21.5	3.1	8.3%	12.3%

1. Rand million.

Driving licence card account**Selected performance indicators****Table 40.32 Driving licence card account performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance 2020/21	MTEF targets		
			2017/18	2018/19	2019/20		2021/22	2022/23	2023/24
Number of driving licence cards produced per year	Production		2.6 million	2.5 million	2.5 million	2.5 million	2.6 million	2.6 million	2.7 million
Percentage of driving licence cards delivered within 7 working days per year	Production	Entity mandate	91% (2.3 million/ 2.6 million)	62% (1.6 million/ 2.5 million)	98% (2.48 million/ 2.53 million)	90%	90%	90%	90%

Entity overview

The driving licence card account is responsible for manufacturing driving licence cards based on orders received from driving licence testing centres across South Africa. Over the medium term, the entity will continue to focus on ensuring optimal manufacturing productivity.

Expenditure is expected to increase at an average annual rate of 3.7 per cent, from R201.3 million in 2020/21 to R224.5 million in 2023/24. Spending on production and infrastructure accounts for 72.8 per cent (R486 million) of total expenditure. The entity generates revenue through the sale of driving licence cards. Revenue is expected to increase at an average annual rate of 11.5 per cent, from R202.2 million in 2020/21 to R280.1 million in 2023/24.

Programmes/Objectives/Activities

Table 40.33 Driving license card account expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/Total (%) 2017/18 - 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Administration	20 943	27 671	33 245	63 124	44.5%	21.1%	56 016	58 755	61 372	-0.9%	27.6%
Production	95 583	78 273	69 291	66 563	-11.4%	48.5%	87 110	91 127	88 157	9.8%	38.2%
Infrastructure	18 335	55 114	55 778	70 073	56.3%	29.2%	72 556	73 971	73 105	1.4%	33.4%
Service delivery	1 872	2 761	1 436	1 581	-5.5%	1.2%	1 660	1 743	1 820	4.8%	0.8%
Total	136 733	163 819	159 750	201 341	13.8%	100.0%	217 342	225 596	224 454	3.7%	100.0%

Statement of financial performance

Table 40.34 Driving license card account statement of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/Total (%) 2017/18 - 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Revenue											
Non-tax revenue	229 773	237 265	227 781	202 241	-4.2%	100.0%	255 729	268 025	280 086	11.5%	100.0%
Sale of goods and services other than capital assets of which:	202 344	211 259	200 862	178 205	-4.1%	88.3%	245 491	257 275	268 852	14.7%	94.0%
Administrative fees	42	48	34	53	8.1%	-	55	58	61	4.6%	-
Late licence application fees	42	48	34	53	8.1%	-	55	58	61	4.6%	-
Sales by market establishment	202 302	211 211	200 828	178 152	-4.1%	88.3%	245 436	257 217	268 792	14.7%	94.0%
Driving licence card sales	202 302	211 211	200 828	178 152	-4.1%	88.3%	245 436	257 217	268 792	14.7%	94.0%
Other non-tax revenue	27 429	26 006	26 919	24 036	-4.3%	11.7%	10 238	10 750	11 234	-22.4%	6.0%
Transfers received	7	-	-	-	-100.0%	-	-	-	-	-	-
Total revenue	229 780	237 265	227 781	202 241	-4.2%	100.0%	255 729	268 025	280 086	11.5%	100.0%
Expenses											
Current expenses	136 733	163 819	159 750	201 341	13.8%	100.0%	217 342	225 596	224 454	3.7%	100.0%
Compensation of employees	12 668	18 973	19 663	24 042	23.8%	11.3%	31 633	33 221	34 833	13.2%	14.2%
Goods and services	107 197	112 253	105 643	127 393	5.9%	69.1%	133 577	140 243	144 255	4.2%	62.8%
Depreciation	16 868	32 593	34 444	49 906	43.6%	19.6%	52 132	52 132	45 366	-3.1%	23.0%
Total expenses	136 733	163 819	159 750	201 341	13.8%	100.0%	217 342	225 596	224 454	3.7%	100.0%
Surplus/(Deficit)	93 047	73 446	68 031	900	-78.7%	-	38 387	42 429	55 632	295.4%	-

Personnel information

Table 40.35 Driving license card account personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2020/21 - 2023/24	Average: Salary level/Total (%) 2020/21 - 2023/24				
		2019/20	2020/21	2021/22	2022/23	2023/24	2019/20	2020/21	2021/22	2022/23	2023/24								
Driving License Card Account		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	58	58	58	19.7	0.3	58	23.9	0.4	70	31.6	0.5	68	33.2	0.5	66	34.8	0.5	13.3%	100.0%
1-6	17	17	17	1.8	0.1	17	1.9	0.1	19	2.5	0.1	17	2.4	0.1	15	2.4	0.2	8.2%	7.5%
7-10	37	37	37	14.5	0.4	37	16.3	0.4	47	23.0	0.5	47	24.3	0.5	47	25.6	0.5	16.3%	71.9%
13-16	4	4	4	3.3	0.8	4	5.8	1.4	4	6.1	1.5	4	6.5	1.6	4	6.8	1.7	5.9%	20.7%

1. Rand million.

Passenger Rail Agency of South Africa

Selected performance indicators

Table 40.36 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Number of Metrorail trains scheduled per year	Metrorail	Priority 5: Spatial integration, human settlements and local government	639 007	563 350	478 015	43 049	211 690	424 421	509 305
Trains on time as a percentage of trains scheduled per year	Metrorail		63.9%	59.9%	62.3%	61.8%	70%	80%	90%
Number of Metrorail passenger trips per year	Metrorail		262.9 million	208.5 million	132.7 million	7.8 million	182.7 million	268.2 million	321.8 million
Train service availability (trains not cancelled) per year	Metrorail		552 667	467 605	370 718	38 314	190 521	390 467	483 840
Number of station upgrade projects completed per year	Metrorail		12	4	0	0	3	13	13
Number of station improvement projects completed per year	Metrorail		17	3	0	0	36	39	58
Number of train trips per year	Mainline passenger service (Shosholoza Meyl)		1 777	1 837	1731	406	1 256	1 731	1 731
Number of Autopax bus trips scheduled per year	Autopax		45 843	34 175	39 110	11 079	47 223	47 223	47 223
Autopax customer satisfaction rating per year	Autopax		-	58.5%	53.4%	-	70%	75%	80%
Number of Autopax passengers per year	Autopax		1.9 million	1.7 million	1.5 million	355 000	2.1 million	2.4 million	2.5 million
Number of mainline passenger service coaches refurbished per year	Mainline passenger service (Shosholoza Meyl)		56	44	0	0	30	55	55
Number of Metrorail coaches refurbished per year	Metrorail		409	351	1	0	200	380	380
Number of new trains sets delivered to Metrorail per year	Metrorail		7	3	10	16	31	42	42
Number of signalling commissions completed in the signalling upgrade programme per year	Metrorail	19	37	30	12	14	21	32	

Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008), with the primary mandate of providing rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

Expenditure is expected to increase at an average annual rate of 4.5 per cent, from R15.9 billion in 2020/21 to R18.2 billion in 2023/24. Compensation of employees is the agency's largest cost driver, spending on which accounts for 41.9 per cent (R21.2 billion) of expenditure over the medium term. A total of 68.2 per cent (R34.4 billion) of the agency's expenditure over the period ahead is earmarked for spending on the Metrorail and mainline passenger service programmes, including the modernisation programme.

As a result of historic underspending on capital programmes, the agency's cash balance as at 30 October 2020 was R19.6 billion. Over the period ahead, the agency plans to spend R44 billion on infrastructure mainly for Metrorail and the mainline passenger service. Transfers from the department account for an estimated 82.3 per cent of revenue over the medium term. Other sources of revenue include the sale of train and bus tickets, rental income from the leasing of properties, onboard sales, and interest earned. Revenue is expected to increase at an average annual rate of 7.5 per cent, from R19.9 billion in 2020/21 to R24.7 billion in 2023/24.

Programmes/Objectives/Activities**Table 40.37 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2017/18	2018/19	2019/20		2017/18 - 2020/21	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24
Administration	2 523.2	3 261.1	2 519.7	2 790.2	3.4%	19.0%	2 677.5	2 792.7	2 952.7	1.9%	16.9%
Metroraal	7 392.1	7 687.6	8 204.6	9 641.9	9.3%	56.4%	9 409.8	10 574.3	11 588.3	6.3%	62.1%
Main line passenger service	1 094.9	2 568.0	958.7	1 093.1	-0.1%	9.7%	837.4	946.1	1 001.0	-2.9%	5.9%
Corporate real estate solutions	991.4	1 158.8	1 118.5	1 206.0	6.7%	7.7%	1 329.9	1 413.6	1 504.6	7.7%	8.2%
Intersite	31.2	22.8	20.2	19.1	-15.1%	0.2%	14.5	15.2	15.9	-5.9%	0.1%
Autopax	889.0	908.1	729.0	880.2	-0.3%	5.9%	752.8	776.0	802.0	-3.1%	4.9%
Technical	12.9	37.9	392.0	314.0	189.7%	1.3%	307.1	319.6	331.9	1.9%	1.9%
Total	12 934.8	15 644.3	13 942.7	15 944.5	7.2%	100.0%	15 328.9	16 837.4	18 196.4	4.5%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2017/18	2018/19	2019/20		2017/18 - 2020/21	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24
Revenue											
Non-tax revenue	3 828.1	3 910.8	3 436.3	2 717.0	-10.8%	22.4%	3 725.5	4 085.3	4 176.3	15.4%	17.7%
Sale of goods and services other than capital assets	2 647.0	2 598.2	1 916.2	1 899.6	-10.5%	14.6%	2 622.9	3 269.4	3 686.6	24.7%	13.6%
<i>of which:</i>											
Sales by market establishment	2 476.8	2 289.7	1 775.9	1 670.2	-12.3%	13.3%	2 479.2	3 113.2	3 525.5	28.3%	12.8%
Rental income	674.7	773.3	726.0	600.4	-3.8%	4.4%	810.2	899.9	999.7	18.5%	4.0%
Metroraal - Fare revenue	1 802.2	916.3	563.9	409.0	-39.0%	6.2%	888.6	1 304.1	1 564.9	56.4%	4.9%
MLPS - Fare revenue	-	122.2	66.9	153.6	-	0.5%	192.8	202.1	211.0	11.1%	0.9%
Autopax - Fare revenue	-	477.9	419.1	507.2	-	2.1%	587.7	707.1	749.9	13.9%	3.1%
Other sales	170.2	308.5	140.2	229.4	10.5%	1.4%	143.7	156.2	161.1	-11.1%	0.8%
Other non-tax revenue	1 181.1	1 312.6	1 520.1	817.4	-11.5%	7.8%	1 102.6	815.9	489.7	-15.7%	4.1%
Transfers received	10 548.4	10 048.4	12 651.5	17 169.0	17.6%	77.6%	13 399.0	18 057.0	20 513.5	6.1%	82.3%
Total revenue	14 376.5	13 959.2	16 087.8	19 886.0	11.4%	100.0%	17 124.6	22 142.3	24 689.9	7.5%	100.0%
Expenses											
Current expenses	12 934.8	15 644.3	13 942.7	15 944.5	7.2%	100.0%	15 328.9	16 837.4	18 196.4	4.5%	100.0%
Compensation of employees	5 398.1	5 654.6	5 742.9	6 534.3	6.6%	40.0%	6 665.9	7 118.3	7 432.4	4.4%	41.9%
Goods and services	5 271.2	7 798.5	5 652.9	6 609.2	7.8%	43.1%	5 636.6	6 002.1	6 329.8	-1.4%	37.2%
Depreciation	2 253.0	2 168.9	2 512.2	2 791.6	7.4%	16.7%	3 026.4	3 716.9	4 434.3	16.7%	20.9%
Interest, dividends and rent on land	12.5	22.3	34.8	9.4	-9.2%	0.1%	-	-	-	-100.0%	-
Total expenses	12 934.8	15 644.3	13 942.7	15 944.5	7.2%	100.0%	15 328.9	16 837.4	18 196.4	4.5%	100.0%
Surplus/(Deficit)	1 441.7	(1 685.1)	2 145.0	3 941.5	39.8%		1 795.7	5 304.9	6 493.5	18.1%	
Cash flow statement											
Cash flow from operating activities	(1 649.0)	59.3	609.6	(212.8)	-49.5%	100.0%	(1 199.3)	(1 340.3)	(1 615.2)	96.5%	100.0%
Receipts											
Non-tax receipts	3 396.6	2 700.4	3 374.4	2 717.0	-7.2%	29.8%	3 725.5	4 085.3	4 176.3	15.4%	32.6%
Sales of goods and services other than capital assets	2 428.6	1 687.9	1 854.2	1 899.6	-7.9%	19.4%	2 622.9	3 269.4	3 686.6	24.7%	25.4%
Sales by market establishment	2 327.2	1 528.9	1 714.0	1 670.2	-10.5%	18.0%	2 479.2	3 113.2	3 525.5	28.3%	23.9%
Rental income	2 327.2	1 528.9	664.0	600.4	-36.3%	13.4%	810.2	899.9	999.7	18.5%	7.3%
Metroraal - Fare revenue	-	-	563.9	409.0	-	2.1%	888.6	1 304.1	1 564.9	56.4%	9.2%
MLPS - Fare revenue	-	-	66.9	153.6	-	0.5%	192.8	202.1	211.0	11.1%	1.7%
Autopax - Fare revenue	-	-	419.1	507.2	-	2.0%	587.7	707.1	749.9	13.9%	5.6%
Other sales	101.3	159.0	140.2	229.4	31.3%	1.5%	143.7	156.2	161.1	-11.1%	1.5%
Other tax receipts	968.0	1 012.5	1 520.1	817.4	-5.5%	10.4%	1 102.6	815.9	489.7	-15.7%	7.2%
Transfers received	5 037.8	7 416.7	8 376.5	8 773.6	20.3%	70.2%	6 923.3	7 240.1	7 515.5	-5.0%	67.4%
Total receipts	8 434.4	10 117.2	11 750.9	11 490.6	10.9%	100.0%	10 648.8	11 325.4	11 691.9	0.6%	100.0%
Payment											
Current payments	10 083.4	10 057.9	11 141.2	11 703.5	5.1%	100.0%	11 848.1	12 665.7	13 307.0	4.4%	100.0%
Compensation of employees	5 388.1	5 587.5	5 742.9	6 534.3	6.6%	54.1%	6 665.9	7 118.3	7 432.4	4.4%	56.0%
Goods and services	4 683.7	4 448.0	5 363.5	5 159.8	3.3%	45.7%	5 182.2	5 547.4	5 874.7	4.4%	43.9%
Interest and rent on land	11.6	22.3	34.8	9.4	-6.8%	0.2%	-	-	-	-100.0%	-
Total payments	10 083.4	10 057.9	11 141.2	11 703.5	5.1%	100.0%	11 848.1	12 665.7	13 307.0	4.4%	100.0%

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		
Net cash flow from investing activities	(6 183.6)	(3 983.6)	(2 840.3)	(11 920.0)	24.5%	100.0%	(13 067.3)	(15 777.3)	(16 566.1)	11.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(5 858.1)	(3 925.3)	(2 714.8)	(11 708.9)	26.0%	96.8%	(12 657.4)	(15 271.0)	(16 034.6)	11.0%	97.2%
Investment property	(262.5)	(141.8)	(125.5)	(112.2)	-24.7%	3.3%	(409.9)	(506.2)	(531.5)	68.0%	2.6%
Acquisition of software and other intangible assets	(63.1)	(24.5)	-	(99.0)	16.2%	0.6%	-	-	-	-100.0%	0.2%
Proceeds from the sale of property, plant, equipment and intangible assets	-	107.9	-	-	-	-0.7%	-	-	-	-	-
Net cash flow from financing activities	9 368.2	8 362.2	8 085.7	700.9	-57.9%	100.0%	9 746.2	12 618.5	12 936.3	164.3%	100.0%
Deferred income	9 368.2	8 362.2	8 085.7	700.9	-57.9%	100.0%	9 746.2	12 618.5	12 936.3	164.3%	100.0%
Net increase/(decrease) in cash and cash equivalents	1 535.5	4 437.9	5 855.0	(11 431.9)	-295.3%	2.6%	(4 520.4)	(4 499.1)	(5 245.0)	-22.9%	-39.2%
Statement of financial position											
Carrying value of assets	45 158.9	47 729.3	46 626.1	54 302.8	6.3%	61.3%	62 809.7	73 462.9	84 202.8	15.7%	76.6%
Acquisition of assets	(5 858.1)	(3 925.3)	(2 714.8)	(11 708.9)	26.0%	100.0%	(12 657.4)	(15 271.0)	(16 034.6)	11.0%	100.0%
Inventory	502.0	536.6	565.9	509.3	0.5%	0.7%	458.4	412.5	371.3	-10.0%	0.5%
Receivables and prepayments	13 961.5	11 926.2	11 851.5	11 138.3	-7.3%	15.5%	10 027.7	9 112.8	8 215.1	-9.6%	10.9%
Cash and cash equivalents	13 878.1	18 316.0	24 171.0	15 320.3	3.4%	22.5%	11 999.2	8 840.5	5 210.6	-30.2%	12.0%
Taxation	-	-	0.7	-	-	-	-	-	-	-	-
Total assets	73 500.4	78 508.0	83 215.2	81 270.8	3.4%	100.0%	85 295.0	91 828.7	97 999.9	6.4%	100.0%
Accumulated surplus/(deficit)	20 454.9	18 773.4	19 454.6	22 577.4	3.3%	25.7%	24 373.0	29 677.9	36 171.4	17.0%	31.4%
Capital and reserves	4 248.3	4 248.3	4 248.3	4 248.3	-	5.4%	4 248.3	4 248.3	4 248.3	-	4.8%
Capital reserve fund	40 125.3	45 017.1	49 071.4	45 795.4	4.5%	56.8%	49 786.2	49 604.5	47 594.2	1.3%	54.3%
Trade and other payables	7 383.6	8 347.0	8 378.9	8 259.7	3.8%	10.2%	6 489.3	7 890.4	9 569.4	5.0%	9.0%
Taxation	8.5	1.9	-	-	-100.0%	-	-	-	-	-	-
Provisions	1 279.8	2 120.4	2 062.1	390.0	-32.7%	1.9%	398.1	407.6	416.6	2.2%	0.5%
Total equity and liabilities	73 500.4	78 508.0	83 215.2	81 270.8	3.4%	100.0%	85 295.0	91 828.7	97 999.9	6.4%	100.0%

Personnel information

Table 40.39 Passenger Rail Agency of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost	2022/23		Unit cost			2023/24		Unit cost	
Passenger Rail Agency of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21 - 2023/24		
Salary level	12 576	12 576	15 781	742.9	0.4	18 348	6 534.3	0.4	18 348	6 665.9	0.4	18 348	7 118.3	0.4	18 348	7 432.4	0.4	4.4%	100.0%
1-6	7 317	7 317	8 087	810.8	0.2	10 945	2 556.1	0.2	10 945	2 533.8	0.2	10 945	2 705.7	0.2	10 945	2 615.7	0.2	0.8%	37.6%
7-10	4 865	4 865	7 079	1 268.1	0.5	6 825	3 225.3	0.5	6 822	3 360.6	0.5	6 822	3 588.8	0.5	6 822	3 935.3	0.6	6.9%	50.8%
11-12	217	217	382	312.5	0.8	359	328.3	0.9	359	359.2	1.0	359	383.6	1.1	359	400.9	1.1	6.9%	5.3%
13-16	147	147	190	260.7	1.4	186	312.5	1.7	187	304.7	1.6	187	325.4	1.7	187	340.0	1.8	2.9%	4.6%
17-22	30	30	43	90.8	2.1	33	112.1	3.4	35	107.4	3.1	35	114.7	3.3	35	140.5	4.0	7.8%	1.7%

1. Rand million.

Ports Regulator of South Africa

Selected performance indicators

Table 40.40 Ports Regulator of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Number of Global Pricing Comparator studies conducted per year	Economic regulation	Priority 2: Economic transformation and job creation	1	1	1	1	1	1	1
Number of National Ports Authority tariff assessments conducted per year	Economic regulation		1	1	1	1	1	1	1
Number of tribunal days to finalise complaints and appeals per year	Legal services		30	30	30	30	30	30	30
Number of tribunal matters heard per year	Legal services		10	10	10	10	10	10	10
Number of tribunal matters processed within set timeframes per year	Legal services		15	15	15	15	15	15	15
Number of port capacity and utilisation reviews conducted per year	Industry development		1	1	1	1	1	1	1

Entity overview

The Ports Regulator of South Africa was established in terms of section 29 of the National Ports Act (2005). It is tasked with regulating South Africa's commercial ports by considering tariff increases of the National Ports Authority and regulating the provision of adequate, affordable and efficient port services and facilities. This includes hearing complaints and appeals aimed at ensuring fairness, transparency and competitive practices in the ports system. Over the medium term, the regulator will continue to develop and review policy, strategy and research for an effective regulatory framework for the economic regulation of ports.

Expenditure is expected to increase at an average annual rate of 2.9 per cent, from R40.4 million in 2020/21 to R43.9 million in 2023/24. Revenue is derived entirely through transfers from the department, and is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 40.41 Ports Regulator of South Africa expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Administration	13 254	14 424	12 299	15 520	5.4%	49.7%	15 795	16 439	15 233	-0.6%	37.0%	
Economic regulation	3 978	3 874	3 973	8 123	26.9%	16.9%	5 660	6 085	6 378	-7.7%	15.5%	
Legal services (G&S)	2 126	1 880	3 272	5 058	33.5%	10.3%	10 451	11 884	12 028	33.5%	22.9%	
Industry development	3 005	3 321	4 304	7 259	34.2%	15.1%	7 483	6 929	7 160	-0.5%	16.9%	
Governance	1 702	883	2 786	4 392	37.2%	8.0%	2 687	2 948	3 115	-10.8%	7.8%	
Total	24 065	24 382	26 634	40 352	18.8%	100.0%	42 076	44 285	43 914	2.9%	100.0%	

Statement of financial performance

Table 40.42 Ports Regulator of South Africa statement of financial performance

Statement of financial performance												
R thousand	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Revenue												
Non-tax revenue	1 075	1 119	1 676	1 530	12.5%	4.2%	1 110	1 290	1 350	-4.1%	3.1%	
Sale of goods and services other than capital assets of which:	6	6	-	-	-100.0%	-	-	-	-	-	-	
Administrative fees	6	6	-	-	-100.0%	-	-	-	-	-	-	
Other non-tax revenue	1 069	1 113	1 676	1 530	12.7%	4.2%	1 110	1 290	1 350	-4.1%	3.1%	
Transfers received	22 489	25 619	36 774	38 822	20.0%	95.8%	40 966	42 995	42 564	3.1%	96.9%	
Total revenue	23 564	26 738	38 450	40 352	19.6%	100.0%	42 076	44 285	43 914	2.9%	100.0%	
Expenses												
Current expenses	24 065	24 382	26 634	40 352	18.8%	100.0%	42 076	44 285	43 914	2.9%	100.0%	
Compensation of employees	13 716	13 820	17 548	21 511	16.2%	58.2%	24 043	25 224	26 411	7.1%	56.9%	
Goods and services	9 912	10 042	8 587	18 360	22.8%	40.0%	17 601	18 643	17 104	-2.3%	42.1%	
Depreciation	437	520	499	481	3.2%	1.8%	432	418	399	-6.0%	1.0%	
Total expenses	24 065	24 382	26 634	40 352	18.8%	100.0%	42 076	44 285	43 914	2.9%	100.0%	
Surplus/(Deficit)	(501)	2 356	11 816	-	-100.0%	-	-	-	(0)	-	-	

Personnel information

Table 40.43 Ports Regulator of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)	
		2019/20			2020/21			2021/22			2022/23			2023/24					
Ports Regulator of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21 - 2023/24		
Salary level	24	24	17.5	0.7	24	21.5	0.9	24	24.0	1.0	24	25.2	1.1	24	26.4	1.1	7.1%	100.0%	
1 – 6	2	2	2	0.4	0.2	2	0.4	0.2	2	0.5	0.2	2	0.5	0.2	2	0.5	0.3	5.1%	1.9%
7 – 10	12	12	12	4.7	0.4	12	5.4	0.5	12	5.9	0.5	12	6.2	0.5	12	6.6	0.5	6.5%	24.8%
11 – 12	2	2	2	1.5	0.7	2	1.7	0.8	2	1.6	0.8	2	1.7	0.9	2	1.8	0.9	2.8%	7.1%
13 – 16	7	7	7	7.5	1.1	7	10.2	1.5	7	12.2	1.7	7	12.8	1.8	7	13.3	1.9	9.3%	49.8%
17 – 22	1	1	1	3.5	3.5	1	3.8	3.8	1	3.8	3.8	1	4.0	4.0	1	4.2	4.2	3.6%	16.3%

1. Rand million.

Railway Safety Regulator

Selected performance indicators

Table 40.44 Railway Safety Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20		2021/22	2022/23	2023/24
Number of safety initiatives conducted per year	Administration	Entity mandate	14	21	22	28	30	30	40
Number of safety performance agreements signed for high-risk operators	Operations		10	19	20	25	30	35	35
Industry safety risk profile developed per year	Operations		- ¹	- ¹	1	1	1	1	1
Interface agreements aligned with operational risks per year	Operations		1	1	1	1	1	1	1
Common safety methods developed and implemented per year	Operations		- ¹	1	1	1	1	1	1

1. No historical data available.

Entity overview

The Railway Safety Regulator was instituted in terms of the National Railway Safety Regulator Act (2002) to oversee and promote safe railway operations by providing an enabling national regulatory framework, while monitoring and enforcing compliance in the rail sector. Its legislative mandate covers all railway operators in South Africa and those of neighbouring countries whose rail operations enter South Africa. Over the medium term, the regulator will continue to focus on improving railway safety and providing an independent regulatory function that focuses particularly on high-risk areas to ensure minimal rail incidents.

Expenditure is expected to increase at an average annual rate of 4 per cent, from R247.3 million in 2021/22 to R278.2 million in 2023/24. Compensation of employees and goods and services account for an estimated 97.8 per cent (R781.3 million) of the regulator’s budget over the period ahead. The regulator generates its revenue mainly through permit fees and transfers from the department. Revenue is expected to increase at an average annual rate of 1.7 per cent, from R257.8 million in 2021/22 to R271.4 million in 2023/24.

Programmes/Objectives/Activities

Table 40.45 Railway Safety Regulator expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	124 847	146 186	122 563	138 124	3.4%	56.8%	136 493	158 539	161 918	5.4%	56.8%
Investigations	23 405	11 494	-	-	-100.0%	3.4%	-	-	-	-	-
Operations	113 681	66 795	79 818	109 139	-1.4%	38.7%	117 979	107 710	116 286	2.1%	43.2%
Legal	12 630	-	-	-	-100.0%	1.2%	-	-	-	-	-
Total	274 563	224 474	202 381	247 262	-3.4%	100.0%	254 472	266 250	278 203	4.0%	100.0%

Statement of financial performance

Table 40.46 Railway Safety Regulator statement of financial performance

Statement of financial performance			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
Audited outcome						2020/21	2017/18 - 2020/21	2021/22			2022/23
R thousand	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24	
Revenue											
Non-tax revenue	185 670	180 750	180 312	175 752	-1.8%	71.0%	180 507	186 882	195 331	3.6%	71.1%
Sale of goods and services other than capital assets	150 428	164 048	170 560	171 694	4.5%	64.7%	176 711	182 895	191 126	3.6%	69.5%
of which:											
Administrative fees	150 428	164 048	170 560	171 694	4.5%	64.7%	176 711	182 895	191 126	3.6%	69.5%
Other non-tax revenue	35 242	16 701	9 752	4 058	-51.4%	6.3%	3 796	3 986	4 206	1.2%	1.5%
Transfers received	87 864	63 018	63 522	82 045	-2.3%	29.0%	69 657	72 874	76 086	-2.5%	28.9%
Total revenue	273 534	243 768	243 834	257 797	-2.0%	100.0%	250 164	259 756	271 417	1.7%	100.0%
Expenses											
Current expenses	274 563	224 475	202 381	247 262	-3.4%	100.0%	254 472	266 250	278 203	4.0%	100.0%
Compensation of employees	162 708	157 615	133 966	144 825	-3.8%	63.6%	164 769	171 360	178 214	7.2%	62.9%
Goods and services	99 687	43 580	61 025	98 129	-0.5%	31.4%	85 395	88 396	93 203	-1.7%	35.0%
Depreciation	11 363	23 279	7 390	4 308	-27.6%	5.0%	4 308	6 494	6 786	16.4%	2.1%
Interest, dividends and rent on land	805	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total expenses	274 563	224 475	202 381	247 262	-3.4%	100.0%	254 472	266 250	278 203	4.0%	100.0%
Surplus/(Deficit)	(1 029)	19 293	41 454	10 535	-317.1%		(4 308)	(6 494)	(6 786)	-186.4%	

Personnel information

Table 40.47 Railway Safety Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20	Unit cost		2020/21	Unit cost		2021/22		2022/23		2023/24				2020/21 - 2023/24			
Railway Safety Regulator		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	162	162	175	134.0	0.8	175	144.8	0.8	175	164.8	0.9	175	171.4	1.0	175	178.2	1.0	7.2%	100.0%
1 – 6	22	22	29	4.4	0.2	26	10.2	0.4	25	10.7	0.4	25	11.1	0.4	25	11.6	0.5	4.4%	6.6%
7 – 10	64	64	68	34.4	0.5	67	36.5	0.5	67	41.9	0.6	67	43.5	0.6	67	45.3	0.7	7.5%	25.4%
11 – 12	28	28	29	26.2	0.9	31	27.1	0.9	32	33.2	1.0	32	34.5	1.1	32	35.9	1.1	9.9%	19.8%
13 – 16	46	46	47	65.3	1.4	49	65.2	1.3	49	73.3	1.5	49	76.2	1.6	49	79.3	1.6	6.7%	44.6%
17 – 22	2	2	2	3.7	1.8	2	5.9	2.9	2	5.7	2.9	2	6.0	3.0	2	6.2	3.1	1.9%	3.6%

1. Rand million.

Road Accident Fund

Selected performance indicators

Table 40.48 Road Accident Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance				Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21		2021/22	2022/23	2023/24
Direct personal claims as a percentage of total personal claims per year	Payment of claims to accident victims	Entity mandate	20%	42.45%	44.95%	43%	44%	-1	-1	
Legal costs as a percentage of claim payments per year	Payment of claims to accident victims		1.8%	7.39%	5.39%	6%	6%	-1	-1	
Number of open claims received but not finalised per year	Payment of claims to accident victims		207 461	215 439	221 723	214 847	-1	-1	-1	
Personal claims: Average value per claim per year	Payment of claims to accident victims		235 716	266 762	279 763	-1	-1	-1	-1	
Loss of earnings: Average value per claim per year	Payment of claims to accident victims		691 459	767 506	826 007	-1	-1	-1	-1	
General damages: Average value per claim per year	Payment of claims to accident victims		429 486	462 130	482 291	-1	-1	-1	-1	

1. Data not available.

Entity overview

The Road Accident Fund Act (1996) provides for the establishment of the Road Accident Fund, which is mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa. The fund receives its revenue from the road accident fund levy in terms of the Customs and Excise Act (1964). Revenue from the levy is expected to increase at an average annual rate of 5.8 per cent, from R38.1 billion in 2020/21 to R45.2 billion in 2023/24.

Claims against the fund have increased at an average annual rate of 8.4 per cent, from R61.3 billion in 2017/18

to R78.2 billion in 2020/21, and are expected to increase to R102.9 billion by 2023/24. As a result, the accumulated deficit is expected to increase from R367.7 billion in 2020/21 to R518.7 billion in 2023/24.

Table 40.49 Road Accident Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%)
	2017/18	2018/19	2019/20		2017/18 - 2020/21	2021/22	2022/23	2023/24			
Administration	2 346.9	2 614.4	2 798.1	2 970.3	8.2%	3.2%	4 343.7	4 505.2	4 106.2	11.4%	4.3%
Payment of claims to accident victims	61 345.6	96 404.8	98 066.4	78 228.0	8.4%	96.8%	86 764.3	84 061.3	102 896.6	9.6%	95.7%
Total	63 692.5	99 019.2	100 864.5	81 198.4	8.4%	100.0%	91 108.0	88 566.5	107 002.8	9.6%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%)
	2017/18	2018/19	2019/20		2017/18 - 2020/21	2021/22	2022/23	2023/24			
Revenue											
Non-tax revenue	90.5	100.6	62.8	65.1	-10.4%	0.2%	377.7	1 031.7	2 341.1	230.0%	2.1%
<i>of which:</i>											
Other non-tax revenue	90.5	100.6	62.8	65.1	-10.4%	0.2%	377.7	1 031.7	2 341.1	230.0%	2.1%
Transfers received	37 250.8	43 138.8	41 177.7	38 092.3	0.7%	99.8%	38 387.9	41 614.3	45 161.0	5.8%	97.9%
Total revenue	37 341.3	43 239.3	41 240.5	38 157.4	0.7%	100.0%	38 765.6	42 646.0	47 502.2	7.6%	100.0%
Expenses											
Current expenses	2 346.9	2 614.4	2 798.1	2 970.3	8.2%	3.2%	4 343.7	4 505.2	4 106.2	11.4%	4.3%
Compensation of employees	1 605.1	1 655.0	1 727.5	1 791.2	3.7%	2.0%	2 134.9	2 340.2	2 515.7	12.0%	2.4%
Goods and services	476.7	617.7	781.5	844.8	21.0%	0.8%	1 181.8	1 198.1	1 259.7	14.2%	1.2%
Depreciation	41.4	50.5	52.3	78.6	23.8%	0.1%	77.9	78.3	73.4	-2.3%	0.1%
Interest, dividends and rent on land	223.7	291.1	236.8	255.7	4.6%	0.3%	949.1	888.6	257.4	0.2%	0.7%
Transfers and subsidies	61 345.6	96 404.8	98 066.4	78 228.0	8.4%	96.8%	86 764.3	84 061.3	102 896.6	9.6%	95.7%
Total expenses	63 692.5	99 019.2	100 864.5	81 198.4	8.4%	100.0%	91 108.0	88 566.5	107 002.8	9.6%	100.0%
Surplus/(Deficit)	(26 351.2)	(55 779.9)	(59 624.0)	(43 041.0)	17.8%		(52 342.3)	(45 920.5)	(59 500.6)	11.4%	
Cash flow statement											
Cash flow from operating activities	(19.1)	(584.6)	467.2	(350.2)	163.6%	100.0%	(294.1)	(297.0)	(271.3)	-8.2%	100.0%
Receipts											
Non-tax receipts	91.4	100.3	66.3	65.1	-10.7%	0.2%	98.9	99.0	103.4	16.7%	0.2%
Other tax receipts	91.4	100.3	66.3	65.1	-10.7%	0.2%	98.9	99.0	103.4	16.7%	0.2%
Transfers received	36 048.1	41 890.2	42 632.8	38 092.3	1.9%	99.8%	39 787.9	43 114.3	46 561.0	6.9%	99.8%
Total receipts	36 139.6	41 990.5	42 699.2	38 157.4	1.8%	100.0%	39 886.9	43 213.2	46 664.4	6.9%	100.0%
Payment											
Current payments	2 109.3	2 782.1	2 693.4	2 891.7	11.1%	6.6%	3 712.5	3 976.7	4 032.8	11.7%	8.6%
Compensation of employees	1 605.1	1 655.0	1 727.5	1 791.2	3.7%	4.3%	2 134.9	2 340.2	2 515.7	12.0%	5.2%
Goods and services	280.5	836.0	729.1	844.8	44.4%	1.7%	1 181.8	1 198.1	1 259.7	14.2%	2.6%
Interest and rent on land	223.7	291.1	236.8	255.7	4.6%	0.6%	395.8	438.4	257.4	0.2%	0.8%
Transfers and subsidies	34 049.4	39 793.1	39 538.6	35 615.8	1.5%	93.4%	36 468.5	39 533.6	42 903.0	6.4%	91.4%
Total payments	36 158.7	42 575.2	42 232.0	38 507.6	2.1%	100.0%	40 181.0	43 510.3	46 935.8	6.8%	100.0%
Net cash flow from investing activities	(66.1)	(74.6)	(23.7)	(116.2)	20.7%	100.0%	(122.0)	(128.1)	(134.5)	5.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(39.4)	(37.0)	(7.2)	(42.6)	2.6%	44.1%	(44.7)	(47.0)	(49.3)	5.0%	36.7%
Acquisition of software and other intangible assets	(26.7)	(37.5)	(16.5)	(73.5)	40.2%	55.9%	(77.2)	(81.1)	(85.1)	5.0%	63.3%
Net increase/(decrease) in cash and cash equivalents	(85.2)	(659.2)	443.5	(466.3)	76.2%	-0.2%	(416.1)	(425.1)	(405.8)	-4.5%	-0.5%
Statement of financial position											
Carrying value of assets	243.1	272.4	247.6	356.0	13.6%	3.0%	400.1	449.8	510.9	12.8%	4.2%
Acquisition of assets	(39.4)	(37.0)	(7.2)	(42.6)	2.6%	100.0%	(44.7)	(47.0)	(49.3)	5.0%	100.0%
Inventory	5.3	5.9	4.6	4.9	-3.1%	0.1%	5.2	5.5	5.8	6.0%	0.1%
Loans	160.1	175.7	197.8	209.7	9.4%	1.9%	222.3	235.6	249.8	6.0%	2.3%
Receivables and prepayments	7 830.6	9 857.8	8 855.4	6 272.9	-7.1%	83.0%	7 974.3	8 644.4	9 381.1	14.4%	78.9%
Cash and cash equivalents	1 567.2	908.0	1 351.5	885.1	-17.3%	12.1%	1 698.9	1 699.0	1 775.4	26.1%	14.6%
Total assets	9 806.3	11 219.8	10 656.9	7 728.6	-7.6%	100.0%	10 300.8	11 034.3	11 923.0	15.5%	100.0%
Accumulated surplus/(deficit)	(206 428.2)	(262 208.1)	(322 029.8)	(367 687.2)	21.2%	-3 055.3%	(415 534.7)	(459 460.2)	(518 704.4)	12.2%	-4 326.5%
Capital and reserves	87.6	93.3	97.6	97.6	3.7%	1.0%	97.6	97.6	97.6	-	1.0%
Trade and other payables	256.9	212.7	316.2	334.4	9.2%	3.0%	354.5	375.7	398.3	6.0%	3.6%
Provisions	215 682.0	273 069.8	332 241.7	374 950.8	20.2%	3 150.6%	425 348.5	469 984.2	530 092.3	12.2%	4 421.5%
Derivatives financial instruments	208.0	52.0	31.0	32.9	-45.9%	0.8%	34.9	37.0	39.2	6.0%	0.4%
Total equity and liabilities	9 806.3	11 219.8	10 656.9	7 728.6	-7.6%	100.0%	10 300.8	11 034.3	11 923.0	15.5%	100.0%

Personnel information**Table 40.51 Road Accident Fund personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20		2020/21		2021/22		2022/23		2023/24		2020/21 - 2023/24							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Road Accident Fund																			
Salary level	3 492	3 642	3 309	1 727.5	0.5	3 492	1 791.2	0.5	3 642	2 134.9	0.6	3 642	2 340.2	0.6	3 642	2 515.7	0.7	12.0%	100.0%
1 – 6	841	841	841	119.7	0.1	841	119.8	0.1	841	137.0	0.2	841	147.1	0.2	841	158.2	0.2	9.7%	6.4%
7 – 10	2 055	2 205	1 872	933.3	0.5	2 055	996.5	0.5	2 205	1 225.9	0.6	2 205	1 364.1	0.6	2 205	1 466.5	0.7	13.7%	57.4%
11 – 12	397	397	397	383.9	1.0	397	384.2	1.0	397	439.4	1.1	397	471.8	1.2	397	507.2	1.3	9.7%	20.6%
13 – 16	192	192	192	271.2	1.4	192	271.4	1.4	192	310.4	1.6	192	333.3	1.7	192	358.3	1.9	9.7%	14.5%
17 – 22	7	7	7	19.4	2.8	7	19.4	2.8	7	22.2	3.2	7	23.8	3.4	7	25.6	3.7	9.7%	1.0%

1. Rand million.

Road Traffic Infringement Agency**Selected performance indicators****Table 40.52 Road Traffic Infringement Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20		2020/21	2021/22	2022/23
Percentage of representations received adjudicated within 21 days per year	Discourage contravention of traffic laws	Entity mandate	100%	100%	100%	100%	100%	100%	100%
Number of courtesy letters issued per year	Discourage contravention of traffic laws		1 002 869	1 013 257	3 649 868	- ¹	- ¹	- ¹	- ¹
Number of enforcement orders served per year	Discourage contravention of traffic laws		739 899	750 919	1 675 735	- ¹	- ¹	- ¹	- ¹
Number of additional road user behaviour campaigns conducted per year	Public awareness and education		104	144	123	- ²	- ²	- ²	- ²
Number of new administrative adjudication of road traffic offences service outlets established per year	National rollout of administrative adjudication of road traffic offences		- ³	5	5	10	10	10	10

1. No projection available.

2. Indicator discontinued.

3. No historical data available.

Entity overview

The Road Traffic Infringement Agency was established in terms of the Administrative Adjudication of Road Traffic Offences Act (1998). It is mandated to administer procedures that discourage the contravention of road traffic laws by enforcing penalties and providing community awareness programmes. Over the medium term, the agency plans to discourage and penalise the contravention of road traffic laws, and develop efficient adjudication processes in line with the act.

Expenditure is expected to increase at an average annual rate of 14.9 per cent, from R316.2 million in 2020/21 to R479.1 million by 2023/24. The agency derives its revenue mainly through administrative penalties and departmental transfers. Revenue is expected to increase in line with expenditure, due to the planned increase in transfers from the department to implement the national rollout of the administrative adjudication of road traffic offences.

Programmes/Objectives/Activities

Table 40.53 Road Traffic Infringement Agency expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)
	2017/18	2018/19	2019/20		2017/18	2020/21	2021/22	2022/23	2023/24		
Administration	78 780	64 234	95 134	108 156	11.1%	34.3%	120 876	127 413	133 147	7.2%	27.9%
AARTO Adjudication & Support	59 553	61 587	132 966	120 444	26.5%	36.3%	131 293	139 890	116 324	-1.2%	29.1%
AARTO Information & Analytics	-	-	-	7 824	-	0.6%	8 176	8 544	8 928	4.5%	1.9%
AARTO Education & Administration	76 902	63 441	29 687	58 237	-8.9%	24.0%	53 254	56 449	58 989	0.4%	13.1%
AARTO Rollout Programme	7 471	9 898	11 062	21 553	42.4%	4.8%	204 989	154 720	161 682	95.8%	28.0%
Total	222 706	199 160	268 849	316 214	12.4%	100.0%	518 588	487 016	479 071	14.9%	100.0%

Statement of financial performance

Table 40.54 Road Traffic Infringement Agency statement of financial performance

Statement of financial performance											
R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)
	2017/18	2018/19	2019/20		2017/18	2020/21	2021/22	2022/23	2023/24		
Revenue	174 703	167 035	272 318	228 000	9.3%	88.4%	294 185	312 031	326 072	12.7%	65.2%
Sale of goods and services other than capital assets	166 037	160 060	270 867	228 000	11.2%	86.2%	294 185	312 031	326 072	12.7%	65.2%
<i>of which:</i>											
Administrative fees	166 037	160 060	270 867	228 000	11.2%	86.2%	294 185	312 031	326 072	12.7%	65.2%
Other non-tax revenue	8 666	6 975	1 451	-	-100.0%	2.2%	-	-	-	-	-
Transfers received	17 696	11 722	7 770	88 214	70.8%	11.6%	224 402	174 983	152 997	20.1%	34.8%
Total revenue	192 399	178 757	280 088	316 214	18.0%	100.0%	518 587	487 014	479 069	14.9%	100.0%
Expenses	222 706	199 160	268 849	316 214	12.4%	100.0%	518 587	487 014	479 069	14.9%	100.0%
Current expenses	222 706	199 160	268 849	316 214	12.4%	100.0%	518 587	487 014	479 069	14.9%	100.0%
Compensation of employees	82 216	81 707	126 605	166 066	26.4%	44.4%	179 112	189 022	197 528	6.0%	41.8%
Goods and services	137 118	114 144	139 481	148 296	2.6%	54.4%	337 512	295 912	279 367	23.5%	57.8%
Depreciation	3 372	3 309	2 764	1 852	-18.1%	1.2%	1 963	2 080	2 174	5.5%	0.5%
Total expenses	222 706	199 160	268 849	316 214	12.4%	100.0%	518 587	487 014	479 069	14.9%	100.0%
Surplus/(Deficit)	(30 307)	(20 403)	11 239	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 40.55 Road Traffic Infringement Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2020/21 - 2023/24	Average: Salary level/Total (%)				
		2019/20		Unit cost	2020/21		Unit cost	2021/22		2022/23		2023/24				Unit cost			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Road Traffic Infringement Agency	156	22	100	126.6	1.3	155	166.1	1.1	163	179.1	1.1	171	189.0	1.1	176	197.5	1.1	6.0%	100.0%
Salary level	156	22	100	126.6	1.3	155	166.1	1.1	163	179.1	1.1	171	189.0	1.1	176	197.5	1.1	6.0%	100.0%
1 - 6	73	-	23	6.3	0.3	73	23.9	0.3	53	15.9	0.3	53	16.2	0.3	53	16.4	0.3	-11.8%	10.0%
7 - 10	56	-	56	52.8	0.9	56	67.7	1.2	67	72.0	1.1	73	78.1	1.1	73	79.4	1.1	5.4%	40.6%
11 - 12	6	-	2	2.0	1.0	6	6.5	1.1	17	17.8	1.0	19	20.2	1.1	24	26.0	1.1	58.8%	9.4%
13 - 16	15	15	15	23.0	1.5	14	23.0	1.6	19	29.8	1.6	19	30.3	1.6	19	30.8	1.6	10.1%	15.5%
17 - 22	6	7	4	42.4	10.6	6	44.9	7.5	7	43.6	6.2	7	44.3	6.3	7	45.0	6.4	0.1%	24.4%

1. Rand million.

Road Traffic Management Corporation

Selected performance indicators

Table 40.56 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Number of road safety educational programmes implemented with interest groups per year	Operations	Entity mandate	4	4	3	4	4	4	4
Number of state of road traffic safety reports approved by the board per year	Operations		7	7	7	7	2	2	2
Number of law enforcement interventions conducted per year	Law enforcement		898	1 364	1 863	4 320	4 752	4 986	4 986
Number of anti-fraud and corruption awareness campaigns implemented per year	Traffic intelligence and security		45	40	40	45	- ²	- ²	- ²
Percentage of reported fraud and corruption complaints investigated per year	Traffic intelligence and security		100%	100%	100%	100%	100%	100%	100%
Number of road safety research reports published per year	Strategic services		- ¹	2	3	3	3	3	3
Number of driving licence testing centres piloting automated processes per year	Strategic services		- ¹	- ¹	- ¹	100	100	100	100

1. No historical data available.

2. Projection not available.

Entity overview

The Road Traffic Management Corporation is a public entity established in terms of the Road Traffic Management Corporation Act (1999) to provide national road traffic strategic planning and law enforcement, and pool public sector resources for the provision of road traffic management. Over the medium term, the corporation will promote road traffic safety through education and awareness campaigns, manage road traffic information, coordinate road traffic law enforcement, and improve transparency and accountability in the road traffic management sector to prevent fraud and corruption.

Expenditure is expected to increase at an average annual rate of 11.7 per cent, from R1.1 billion in 2020/21 to R1.6 billion in 2023/24, mainly due to operational expansions relating to the electronic national traffic information system and road traffic law-enforcement training. As a result, spending on operations and law enforcement is expected to account for 42.6 per cent (R2 billion) of expenditure over the period ahead.

Revenue is mainly generated through transaction fees from the electronic national traffic information system and transfers from the department. Total revenue is expected to increase in line with expenditure, mainly driven by significant increases in collections from road traffic infringement fees and user charges related to the electronic national traffic information system.

Programmes/Objectives/Activities

Table 40.57 Road Traffic Management Corporation expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Administration	629 929	566 405	339 750	420 879	-12.6%	45.4%	570 136	552 501	534 237	8.3%	36.0%	
Operations	137 711	122 398	181 559	174 664	8.2%	14.1%	292 064	340 431	360 054	27.3%	19.9%	
Law enforcement	198 850	225 024	284 461	269 782	10.7%	22.4%	309 625	329 142	343 515	8.4%	21.8%	
Traffic intelligence and security	13 714	20 620	25 462	25 630	23.2%	2.0%	27 521	29 384	31 029	6.6%	2.0%	
Strategic services	100 072	74 298	295 716	248 535	35.4%	16.2%	297 615	303 018	319 987	8.8%	20.3%	
Total	1 080 277	1 008 746	1 126 948	1 139 490	1.8%	100.0%	1 496 961	1 554 476	1 588 822	11.7%	100.0%	

Statement of financial performance

Table 40.58 Road Traffic Management Corporation statement of financial performance

Statement of financial performance											Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)			
R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)									
	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2020/21 - 2023/24										
Revenue																				
Non-tax revenue	636 697	995 669	1 178 639	918 956	13.0%	80.9%	1 279 640	1 330 297	1 368 718	14.2%	84.1%									
Sale of goods and services other than capital assets of which:	587 070	913 630	919 542	860 590	13.6%	71.7%	1 120 336	1 162 221	1 191 388	11.5%	74.7%									
Administrative fees	585 318	909 500	919 349	860 590	13.7%	71.6%	980 117	999 719	1 019 713	5.8%	67.0%									
eNaTIS transactions fees	585 318	909 500	919 349	860 590	13.7%	71.6%	980 117	999 719	1 019 713	5.8%	67.0%									
Other sales	1 752	4 130	193	—	-100.0%	0.1%	140 220	162 502	171 675	—	7.7%									
Other non-tax revenue	49 628	82 039	259 097	58 366	5.6%	9.1%	159 304	168 076	177 330	44.8%	9.4%									
Transfers received	198 555	200 238	210 228	240 606	6.6%	19.1%	217 322	224 179	220 104	-2.9%	15.9%									
Total revenue	836 758	1 195 907	1 388 867	1 159 562	11.5%	100.0%	1 496 962	1 554 476	1 588 822	11.1%	100.0%									
Expenses																				
Current expenses	1 076 789	1 005 635	1 121 632	1 131 267	1.7%	99.5%	1 488 122	1 545 415	1 579 254	11.8%	99.4%									
Compensation of employees	455 401	521 184	608 793	611 762	10.3%	50.4%	654 585	759 878	794 309	9.1%	49.1%									
Goods and services	580 462	438 327	470 623	487 421	-5.7%	45.4%	769 560	719 961	715 696	13.7%	46.4%									
Depreciation	39 144	46 086	42 214	32 000	-6.5%	3.7%	63 887	65 484	69 151	29.3%	3.9%									
Interest, dividends and rent on land	1 782	38	3	84	-63.9%	—	90	92	98	5.1%	—									
Transfers and subsidies	1 982	3 111	5 316	8 223	60.7%	0.4%	8 840	9 061	9 569	5.2%	0.6%									
Total expenses	1 080 277	1 008 746	1 126 948	1 139 490	1.8%	100.0%	1 496 962	1 554 476	1 588 822	11.7%	100.0%									
Surplus/(Deficit)	(243 519)	187 161	261 919	20 072	-143.5%		—	—	—	-100.0%										

Personnel information

Table 40.59 Road Traffic Management Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost	2022/23		Unit cost			2023/24		Unit cost	
Road Traffic Management Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21 - 2023/24		
Salary level	990	990	972	608.8	0.6	990	611.8	0.6	1 065	654.6	0.6	1 365	759.9	0.6	1 290	794.3	0.6	9.1%	100.0%
1 – 6	97	97	147	23.9	0.2	97	19.5	0.2	172	26.7	0.2	172	27.9	0.2	97	20.9	0.2	2.4%	3.4%
7 – 10	691	691	623	324.5	0.5	691	332.1	0.5	691	354.9	0.5	991	446.8	0.5	991	473.9	0.5	12.6%	56.7%
11 – 12	105	105	105	96.1	0.9	105	100.3	1.0	105	105.2	1.0	105	109.9	1.0	105	115.5	1.1	4.8%	15.4%
13 – 16	90	90	90	134.6	1.5	90	138.1	1.5	90	144.9	1.6	90	151.3	1.7	90	158.9	1.8	4.8%	21.2%
17 – 22	7	7	7	29.6	4.2	7	21.8	3.1	7	22.9	3.3	7	23.9	3.4	7	25.1	3.6	4.8%	3.3%

1. Rand million.

South African Civil Aviation Authority

Selected performance indicators

Table 40.60 South African Civil Aviation Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Number of air safety infrastructure inspections conducted or certificates issued per year	Continually improve civil aviation safety	Entity mandate	301	294	279	229	229	229	229
Number of air safety operation inspections conducted or certificates issued per year	Continuously improve civil aviation safety		1 228	1 410	1 453	1 374	1 374	1 374	1 374
Number of aviation security inspections conducted or certificates issued per year	Continuously improve civil aviation security		1 240	1 242	1 232	877	877	877	877

Entity overview

The South African Civil Aviation Authority was established in terms of the South African Civil Aviation Authority Act (1998) to enforce safety standards in the civil aviation industry. Over the medium term, the authority will continue to focus on improving compliance and adherence to the standards and recommended practices of the International Civil Aviation Organisation.

Expenditure is expected to increase at average annual rate of 9 per cent, from R632.9 million in 2020/21 to

R820.3 million in 2023/24. The authority is expected to spend R205 million over the period ahead on the replacement of the flight inspection aircraft and flight calibration equipment. The authority generates most of its revenue through passenger safety charges, user fees and the aviation fuel levy. Revenue is expected to increase at an average annual rate of 23.3 per cent, from R437.3 million in 2020/21 to R820.3 million in 2023/24. This significant increase is due to the expected recovery in air passenger travel over the medium term after the sharp decrease in passenger numbers in 2020/21 as a result of COVID-19 travel restrictions.

Programmes/Objectives/Activities

Table 40.61 South African Civil Aviation Authority expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	269 499	310 695	307 064	277 277	1.0%	44.6%	302 881	335 457	355 958	8.7%	43.2%
Continually improve civil aviation safety	293 862	344 464	318 199	314 466	2.3%	48.7%	364 494	389 577	409 853	9.2%	50.2%
Continually improve civil aviation security	41 071	48 295	46 144	41 135	0.1%	6.8%	47 477	51 623	54 529	9.9%	6.6%
Total	604 432	703 454	671 407	632 878	1.5%	100.0%	714 852	776 657	820 340	9.0%	100.0%

Statement of financial performance

Table 40.62 South African Civil Aviation Authority statement of financial performance

Statement of financial performance											
R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Revenue											
Non-tax revenue	648 937	704 806	764 439	281 868	-24.3%	91.1%	437 252	588 757	734 540	37.6%	72.7%
Sale of goods and services other than capital assets	628 737	681 448	712 754	268 223	-24.7%	87.0%	435 541	586 965	731 821	39.7%	71.8%
<i>of which:</i>											
Administrative fees	608 016	659 525	679 604	233 671	-27.3%	82.4%	397 853	547 875	691 277	43.6%	66.0%
User fees	94 792	101 679	102 934	89 868	-1.8%	15.8%	91 962	98 736	114 980	8.6%	15.0%
Fuel levy	26 570	25 583	21 491	28 391	2.2%	4.3%	29 810	31 241	32 616	4.7%	4.7%
Passenger safety charges	486 654	532 263	555 179	115 412	-38.1%	62.4%	276 081	417 898	543 681	67.6%	46.3%
Sales by market establishment	20 721	21 923	33 150	34 552	18.6%	4.6%	37 688	39 090	40 544	5.5%	5.8%
Accidents and incidents investigations	20 721	21 923	33 150	34 552	18.6%	4.6%	37 688	39 090	40 544	5.5%	5.8%
Other non-tax revenue	20 200	23 358	51 685	13 645	-12.3%	4.1%	1 711	1 792	2 719	-41.6%	1.0%
Transfers received	-	-	-	155 479	-	8.9%	277 600	187 900	85 800	-18.0%	27.3%
Total revenue	648 937	704 806	764 439	437 347	-12.3%	100.0%	714 852	776 657	820 340	23.3%	100.0%
Expenses											
Current expenses	604 432	703 454	671 407	632 878	1.5%	100.0%	714 852	776 657	820 340	9.0%	100.0%
Compensation of employees	421 085	477 223	423 733	448 361	2.1%	67.9%	491 335	522 165	552 761	7.2%	68.5%
Goods and services	173 206	217 243	228 514	169 480	-0.7%	30.1%	202 858	211 405	221 810	9.4%	27.4%
Depreciation	10 141	8 988	19 160	15 037	14.0%	2.0%	20 659	35 483	38 965	37.4%	3.6%
Interest, dividends and rent on land	-	-	-	-	-	-	-	7 604	6 804	-	0.5%
Total expenses	604 432	703 454	671 407	632 878	1.5%	100.0%	714 852	776 657	820 340	9.0%	100.0%
Surplus/(Deficit)	44 505	1 352	93 032	(195 531)	-263.8%		-	-	-	-100.0%	

Personnel information

Table 40.63 South African Civil Aviation Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24												
South African Civil Aviation Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	619	619	619	423.7	0.7	601	448.4	0.7	619	491.3	0.8	619	522.2	0.8	619	552.8	0.9	7.2%	100.0%
1-6	53	53	56	16.8	0.3	53	7.5	0.1	53	8.1	0.2	53	8.6	0.2	53	9.1	0.2	6.5%	1.7%
7-10	265	265	262	142.4	0.5	254	134.7	0.5	265	145.2	0.5	265	153.9	0.6	265	162.9	0.6	6.5%	29.6%
11-12	231	231	231	179.8	0.8	229	207.7	0.9	231	232.5	1.0	231	247.6	1.1	231	262.1	1.1	8.1%	47.1%
13-16	63	63	63	70.5	1.1	59	82.1	1.4	63	88.1	1.4	63	93.5	1.5	63	98.9	1.6	6.4%	18.0%
17-22	7	7	7	14.2	2.0	6	16.4	2.7	7	17.5	2.5	7	18.6	2.7	7	19.7	2.8	6.3%	3.6%

1. Rand million.

South African Maritime Safety Authority

Selected performance indicators

Table 40.64 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance 2020/21	MTEF targets		
			2017/18	2018/19	2019/20		2021/22	2022/23	2023/24
Percentage of port state inspections conducted on high-priority foreign vessels per year	Ensure the safety of life and property at sea	Entity mandate	– ¹	– ¹	– ¹	100%	100%	100%	100%
Number of ad hoc inspections conducted per year	Ensure the safety of life and property at sea		– ¹	– ¹	331	100	180	220	250
Number of merchant vessels registered on the South African ships registry per year	Promote South Africa's maritime interests		– ¹	– ¹	5	1	1	2	2
Number of maritime fatalities reported from all types of vessels per year	Ensure the safety of life and property at sea		32	28	21	2	2	2	2
Number of reportable maritime safety incidents from all types of vessels per year	Ensure the safety of life and property at sea		140	149	135	10	10	10	10
Number of reportable maritime pollution incidents from all types of vessels per year	Prevent and combat pollution of the marine environment by ships		8	7	17	2	2	2	2

1. No historical data available.

Entity overview

The South African Maritime Safety Authority was established in terms of the South African Maritime Safety Authority Act (1998) to advance South Africa's maritime interests, which include ensuring the safety of life and property at sea, and preventing and combating pollution of the marine environment. Over the medium term, the authority will continue to focus on building on its maritime safety and environmental protection capabilities.

Expenditure is expected to increase at average annual rate of 3.6 per cent, from R531.2 million in 2020/21 to R590.8 million in 2023/24. Revenue is generated by levies, fees and user charges, which are expected to increase at an average annual rate of 3.7 per cent, from R538.5 million in 2020/21 to R600.4 million in 2023/24.

Programmes/Objectives/Activities

Table 40.65 South African Maritime Safety Authority expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2020/21	Average growth rate (%) 2017/18 - 2020/21	Average: Expenditure/ Total (%) 2017/18 - 2020/21	Medium-term expenditure estimate			Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24
	2017/18	2018/19	2019/20				2021/22	2022/23	2023/24		
Administration	36 051	34 755	35 155	42 760	5.9%	8.6%	43 780	45 751	47 810	3.8%	8.1%
Prevent and combat pollution of the marine environment by ships	56 974	57 592	58 332	71 267	7.7%	14.0%	72 967	76 250	79 681	3.8%	13.5%
Ensure the safety of life and property at sea	220 305	222 737	225 556	275 553	7.7%	54.3%	282 134	294 829	308 096	3.8%	52.1%
Promote South Africa's maritime interests	68 367	100 995	98 408	141 571	27.5%	23.1%	142 154	148 553	155 238	3.1%	26.4%
Total	381 697	416 079	417 451	531 151	11.6%	100.0%	541 035	565 383	590 825	3.6%	100.0%

Statement of financial performance**Table 40.66 South African Maritime Safety Authority statement of financial performance**

Statement of financial performance										Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
R thousand	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		
Revenue											
Non-tax revenue	453 557	434 098	431 016	538 457	5.9%	100.0%	542 526	569 775	600 437	3.7%	100.0%
Sale of goods and services other than capital assets of which:	445 590	411 863	419 743	535 320	6.3%	97.5%	538 983	566 232	596 894	3.7%	99.4%
Administrative fees	320 071	315 670	314 336	373 261	5.3%	71.4%	380 882	399 926	421 582	4.1%	70.0%
SAMSA levies	320 071	315 670	314 336	373 261	5.3%	71.4%	380 882	399 926	421 582	4.1%	70.0%
Sales by market establishment	25 893	6 511	2 239	–	-100.0%	1.9%	–	–	–	–	–
Contributions received	25 893	6 511	2 239	–	-100.0%	1.9%	–	–	–	–	–
Other sales	99 626	89 682	103 168	162 059	17.6%	24.2%	158 101	166 306	175 312	2.7%	29.4%
Other non-tax revenue	7 967	22 235	11 273	3 137	-26.7%	2.5%	3 543	3 543	3 543	4.1%	0.6%
Total revenue	453 557	434 098	431 016	538 457	5.9%	100.0%	542 526	569 775	600 437	3.7%	100.0%
Expenses											
Current expenses	381 697	416 079	417 451	531 151	11.6%	100.0%	541 035	565 383	590 825	3.6%	100.0%
Compensation of employees	202 623	229 435	227 160	283 465	11.8%	54.0%	316 412	330 651	345 530	6.8%	57.2%
Goods and services	169 846	176 844	179 959	236 054	11.6%	43.6%	213 127	222 719	232 741	-0.5%	40.7%
Depreciation	9 068	9 716	10 295	11 632	8.7%	2.3%	11 496	12 013	12 554	2.6%	2.1%
Interest, dividends and rent on land	160	84	37	–	-100.0%	–	–	–	–	–	–
Total expenses	381 697	416 079	417 451	531 151	11.6%	100.0%	541 035	565 383	590 825	3.6%	100.0%
Surplus/(Deficit)	71 860	18 019	13 565	7 306	-53.3%		1 491	4 392	9 612	9.6%	

Personnel information**Table 40.67 South African Maritime Safety Authority personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24												
South African Maritime Safety Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	346	346	307	227.2	0.7	346	283.5	0.8	344	316.4	0.9	344	330.7	1.0	344	345.5	1.0	6.8%	100.0%
1 – 6	46	46	77	17.8	0.2	46	11.0	0.2	46	11.9	0.3	46	12.4	0.3	46	13.0	0.3	5.5%	3.8%
7 – 10	160	160	129	77.5	0.6	160	85.6	0.5	154	93.2	0.6	154	97.4	0.6	154	101.8	0.7	5.9%	29.7%
11 – 12	67	67	63	66.1	1.0	67	68.6	1.0	65	71.3	1.1	65	74.5	1.1	65	77.8	1.2	4.3%	22.9%
13 – 16	68	68	37	62.3	1.7	68	103.8	1.5	76	129.1	1.7	76	134.9	1.8	76	140.9	1.9	10.8%	39.7%
17 – 22	5	5	1	3.4	3.4	5	14.5	2.9	3	11.0	3.7	3	11.5	3.8	3	12.0	4.0	-6.0%	3.9%

1. Rand million.

South African National Roads Agency**Selected performance indicators****Table 40.68 South African National Roads Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20		2021/22	2022/23	2023/24
Smooth travel exposure: Percentage of travel undertaken per year on national roads with roughness less than 4.2m/km	Roads asset infrastructure management	Priority 2: Economic transformation and job creation	96.7%	96.4%	95.9%	95%	95%	95%	95%
Low rut exposure: Percentage of travel undertaken per year on national roads with rut depth less than 20mm	Roads asset infrastructure management		99.5%	99.5%	98.8%	95%	95%	95%	95%
High texture exposure: Percentage of travel undertaken per year on national roads with macro texture higher than 0.4mm	Roads asset infrastructure management		99.2%	99.1%	98.8%	95%	95%	95%	95%

Table 40.68 South African National Roads Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Bridge condition exposure index: Percentage of travel per year over or under bridges on national roads with overall condition index higher than 70	Roads asset infrastructure management	Priority 2: Economic transformation and job creation	92.8%	92.9%	93.5%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Roads asset infrastructure management		22 214	22 214	22 207	22 253	22 214	22 214	22 214
Length of national road network with active resurfacing contracts (km)	Roads asset infrastructure management		1 631	490	192	150	1000	1200	1200
Length of national road network with active strengthening, improvement or development contracts (km)	Roads asset infrastructure management		601	430	152	125	600	800	800

Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency and National Roads Act (1998). The agency is responsible for the planning, design, construction, operation, management, control, maintenance and rehabilitation of the South African national road network, including the financing of these functions. This includes toll and non-toll roads. Over the medium term, the agency will continue to focus on the construction, maintenance and overall preservation of the national road network.

Expenditure in 2021/22 is expected to increase to R27.2 billion, from R22.9 billion in 2020/21. This increase is due to significantly higher expenditure on road maintenance and repairs as part of the agency's plan to eradicate the road maintenance backlog caused by procurement delays and disruptions in recent years. Over the medium term, expenditure is expected to decline to R21.1 billion in 2023/24, at an average annual rate of 2.6 per cent. The agency's number of personnel is expected to increase from 489 in 2020/21 to 695 in 2023/24. Accordingly, spending on compensation of employees is set to increase at an average annual rate of 9.4 per cent, from R627.2 million in 2020/21 to R820.7 million in 2023/24.

The agency derives its revenue mainly through transfers from the department, toll fees and rental income. Total revenue is expected to increase at an average annual rate of 5.5 per cent, from R19.6 billion in 2020/21 to R23 billion in 2023/24.

Programmes/Objectives/Activities

Table 40.69 South African National Roads Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	4 711.1	2 726.9	2 356.5	2 868.0	-15.2%	17.5%	3 017.0	3 161.2	3 321.2	5.0%	13.4%
Roads asset infrastructure management	14 149.6	13 337.4	12 815.7	20 032.6	12.3%	82.5%	24 187.7	19 049.0	17 818.1	-3.8%	86.6%
Total	18 860.6	16 064.3	15 172.1	22 900.6	6.7%	100.0%	27 204.7	22 210.2	21 139.4	-2.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21		2021/22	2022/23	2023/24	2020/21 - 2023/24	
Revenue											
Non-tax revenue	7 351.2	6 067.7	7 215.6	5 927.9	-6.9%	36.7%	6 019.0	6 393.7	6 840.0	4.9%	26.8%
Sale of goods and services other than capital assets of which:	5 705.0	4 547.6	4 699.8	4 869.6	-5.1%	27.3%	4 960.7	5 335.4	5 734.1	5.6%	22.3%
<i>Sales by market establishment</i>	<i>5 389.0</i>	<i>4 438.3</i>	<i>4 625.2</i>	<i>4 792.4</i>	<i>-3.8%</i>	<i>26.5%</i>	<i>4 871.1</i>	<i>5 232.2</i>	<i>5 626.3</i>	<i>5.5%</i>	<i>21.9%</i>
<i>Toll revenue</i>	<i>5 194.0</i>	<i>4 243.5</i>	<i>4 370.1</i>	<i>4 535.4</i>	<i>-4.4%</i>	<i>25.2%</i>	<i>4 612.1</i>	<i>4 971.6</i>	<i>5 354.0</i>	<i>5.7%</i>	<i>20.8%</i>
<i>Concession income</i>	<i>146.3</i>	<i>144.6</i>	<i>205.1</i>	<i>207.0</i>	<i>12.3%</i>	<i>1.0%</i>	<i>207.9</i>	<i>209.5</i>	<i>218.9</i>	<i>1.9%</i>	<i>0.9%</i>
<i>Rental income on leased properties</i>	<i>48.7</i>	<i>50.2</i>	<i>50.0</i>	<i>50.0</i>	<i>0.9%</i>	<i>0.3%</i>	<i>51.1</i>	<i>51.1</i>	<i>53.4</i>	<i>2.2%</i>	<i>0.2%</i>
Other sales	316.1	109.4	74.7	77.2	-37.5%	0.8%	89.6	103.1	107.8	11.8%	0.4%
Other non-tax revenue	1 646.2	1 520.0	2 515.8	1 058.3	-13.7%	9.5%	1 058.3	1 058.3	1 105.9	1.5%	4.6%
Transfers received	11 091.0	12 417.8	9 219.9	13 633.4	7.1%	63.3%	22 978.7	17 656.9	16 160.4	5.8%	73.2%
Total revenue	18 442.2	18 485.5	16 435.5	19 561.3	2.0%	100.0%	28 997.7	24 050.5	23 000.4	5.5%	100.0%
Expenses											
Current expenses	18 860.6	16 064.3	15 172.1	22 900.6	6.7%	100.0%	27 204.7	22 210.2	21 139.4	-2.6%	100.0%
Compensation of employees	312.3	353.7	397.9	627.2	26.2%	2.3%	633.7	748.4	820.7	9.4%	3.1%
Goods and services	10 891.8	7 920.3	6 800.4	14 847.4	10.9%	54.2%	18 820.3	13 535.7	11 781.9	-7.4%	62.7%
Depreciation	3 299.7	3 553.8	3 875.6	4 059.7	7.2%	20.7%	4 384.5	4 559.9	4 765.1	5.5%	19.2%
Interest, dividends and rent on land	4 356.7	4 236.5	4 098.2	3 366.2	-8.2%	22.8%	3 366.2	3 366.2	3 771.6	3.9%	15.0%
Total expenses	18 860.6	16 064.3	15 172.1	22 900.6	6.7%	100.0%	27 204.7	22 210.2	21 139.4	-2.6%	100.0%
Surplus/(Deficit)	(418.5)	2 421.2	1 263.3	(3 339.3)	99.8%		1 793.0	1 840.3	1 861.0	-182.3%	
Cash flow statement											
Cash flow from operating activities	1 269.4	3 886.2	12 290.5	3 295.3	37.4%	100.0%	3 843.7	5 640.1	6 007.5	22.2%	100.0%
Receipts											
Non-tax receipts	4 494.0	4 083.6	15 399.4	5 870.7	9.3%	37.6%	5 960.7	6 337.7	6 781.5	4.9%	31.8%
Sales of goods and services other than capital assets	3 642.8	3 343.0	14 167.4	4 870.7	10.2%	32.4%	4 960.7	5 337.7	5 736.5	5.6%	26.7%
<i>Sales by market establishment</i>	<i>3 326.8</i>	<i>3 227.9</i>	<i>13 351.1</i>	<i>4 793.5</i>	<i>12.9%</i>	<i>30.7%</i>	<i>4 871.1</i>	<i>5 234.5</i>	<i>5 628.7</i>	<i>5.5%</i>	<i>26.2%</i>
<i>Toll revenue</i>	<i>3 131.8</i>	<i>3 033.1</i>	<i>4 370.1</i>	<i>4 535.4</i>	<i>13.1%</i>	<i>20.6%</i>	<i>4 612.1</i>	<i>4 971.6</i>	<i>5 354.0</i>	<i>5.7%</i>	<i>24.8%</i>
<i>Concession income</i>	<i>146.3</i>	<i>144.6</i>	<i>8 931.0</i>	<i>207.0</i>	<i>12.3%</i>	<i>9.8%</i>	<i>207.9</i>	<i>209.5</i>	<i>218.9</i>	<i>1.9%</i>	<i>1.1%</i>
<i>Rental income on leased properties</i>	<i>48.7</i>	<i>50.2</i>	<i>50.0</i>	<i>51.1</i>	<i>1.6%</i>	<i>0.3%</i>	<i>51.1</i>	<i>53.4</i>	<i>55.8</i>	<i>3.0%</i>	<i>0.3%</i>
<i>Other sales</i>	<i>316.1</i>	<i>115.1</i>	<i>816.3</i>	<i>77.2</i>	<i>-37.5%</i>	<i>1.7%</i>	<i>89.6</i>	<i>103.1</i>	<i>107.8</i>	<i>11.8%</i>	<i>0.5%</i>
Other tax receipts	851.1	740.5	1 232.0	1 000.0	5.5%	5.2%	1 000.0	1 000.0	1 045.0	1.5%	5.2%
Transfers received	9 583.9	12 878.7	9 219.9	12 665.5	9.7%	62.4%	13 572.7	13 313.1	13 867.2	3.1%	68.2%
Total receipts	14 077.9	16 962.3	24 619.2	18 536.2	9.6%	100.0%	19 533.4	19 650.8	20 648.6	3.7%	100.0%
Payment											
Current payments	12 808.5	13 076.1	12 328.7	15 240.9	6.0%	100.0%	15 689.7	14 010.6	14 641.1	-1.3%	100.0%
Compensation of employees	312.3	353.7	430.8	627.2	26.2%	3.2%	733.8	803.2	839.3	10.2%	5.1%
Goods and services	8 407.6	8 851.9	8 111.9	11 247.5	10.2%	68.2%	11 589.7	9 841.3	10 284.2	-2.9%	72.0%
Interest and rent on land	4 088.6	3 870.5	3 786.0	3 366.2	-6.3%	28.6%	3 366.2	3 366.2	3 517.6	1.5%	22.9%
Total payments	12 808.5	13 076.1	12 328.7	15 240.9	6.0%	100.0%	15 689.7	14 010.6	14 641.1	-1.3%	100.0%
Net cash flow from investing activities	(8 703.9)	(5 564.7)	(7 755.0)	(10 765.5)	7.3%	100.0%	(11 313.6)	(11 879.2)	(12 413.8)	4.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(8 919.8)	(5 489.3)	(3 817.8)	(10 960.6)	7.1%	88.0%	(11 508.7)	(12 084.1)	(12 627.9)	4.8%	101.7%
Acquisition of software and other intangible assets	(5.6)	(9.8)	(18.1)	(4.9)	-4.2%	0.1%	(4.9)	(5.1)	(5.4)	3.1%	-
Proceeds from the sale of property, plant, equipment and intangible assets	33.1	27.9	12.1	-	-100.0%	-0.3%	-	-	-	-	-
Other flows from investing activities	188.3	(93.5)	(3 931.2)	200.0	2.0%	12.1%	200.0	210.0	219.5	3.1%	-1.8%
Net cash flow from financing activities	8 511.0	2 772.1	3 258.2	7 688.2	-3.3%	100.0%	8 634.7	7 163.7	7 486.0	-0.9%	100.0%
Deferred income	6 360.9	5 745.5	3 020.2	7 734.7	6.7%	118.8%	7 985.9	7 908.2	8 264.1	2.2%	103.5%
Borrowing activities	2 150.1	(2 973.4)	238.0	(46.6)	-127.9%	-18.8%	648.8	(744.6)	(778.1)	155.7%	-3.5%
Net increase/(decrease) in cash and cash equivalents	1 076.6	1 093.5	7 793.8	218.0	-41.3%	16.2%	1 164.8	924.6	1 079.7	70.5%	3.6%

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
Audited outcome			2020/21				2021/22	2022/23	2023/24		
R million	2017/18	2018/19	2019/20	2020/21	2017/18 - 2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		
Carrying value of assets	374 937.2	402 457.9	440 314.8	465 507.2	7.5%	96.5%	488 719.5	503 381.1	526 033.2	4.2%	96.3%
Acquisition of assets	(8 919.8)	(5 489.3)	(3 817.8)	(10 960.6)	7.1%	100.0%	(11 508.7)	(12 084.1)	(12 627.9)	4.8%	100.0%
Investments	42.8	109.5	3 992.5	57.0	10.0%	0.2%	62.7	64.5	67.4	5.8%	–
Receivables and prepayments	5 203.3	1 579.2	1 218.1	6 965.3	10.2%	0.9%	7 661.8	7 891.7	8 246.8	5.8%	1.5%
Cash and cash equivalents	7 646.6	8 740.1	16 533.9	10 177.6	10.0%	2.4%	11 195.4	11 531.2	12 050.1	5.8%	2.2%
Non-current assets held for sale	30.9	34.5	22.6	37.9	7.0%	–	41.7	42.9	44.8	5.8%	–
Total assets	387 860.8	412 921.2	462 082.0	482 744.9	7.6%	100.0%	507 681.0	522 911.4	546 442.4	4.2%	100.0%
Accumulated surplus/(deficit)	(14 697.2)	(16 125.7)	(14 853.4)	(14 700.0)	–	-3.5%	(14 700.0)	(15 141.0)	(15 822.3)	2.5%	-2.9%
Capital and reserves	286 209.8	309 936.9	346 349.5	361 194.6	8.1%	74.7%	378 643.4	390 002.7	407 552.9	4.1%	74.6%
Borrowings	50 109.2	47 451.7	47 755.2	58 481.8	5.3%	11.7%	61 672.8	63 523.0	66 381.5	4.3%	12.1%
Accrued interest	1 087.2	995.4	844.3	1 035.7	-1.6%	0.2%	1 056.4	1 056.4	1 103.9	2.2%	0.2%
Deferred income	59 246.2	65 409.4	77 912.6	69 553.6	5.5%	15.6%	73 031.4	75 222.3	78 607.3	4.2%	14.4%
Trade and other payables	1 176.1	1 390.2	1 012.7	3 348.4	41.7%	0.4%	4 033.6	4 288.5	4 481.5	10.2%	0.8%
Taxation	3 364.6	3 212.5	2 358.8	3 342.3	-0.2%	0.7%	3 409.1	3 409.1	3 562.5	2.2%	0.7%
Provisions	374.6	387.6	445.9	488.5	9.3%	0.1%	534.4	550.4	575.2	5.6%	0.1%
Managed funds (e.g. poverty alleviation fund)	281.6	263.1	256.5	–	-100.0%	–	–	–	–	–	–
Derivatives financial instruments	708.7	–	–	–	-100.0%	–	–	–	–	–	–
Total equity and liabilities	387 860.8	412 921.2	462 082.0	482 744.9	7.6%	100.0%	507 681.0	522 911.4	546 442.4	4.2%	100.0%

Personnel information**Table 40.71 South African National Roads Agency personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost	2022/23		Unit cost			2023/24		Unit cost	
Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21 - 2023/24		
South African National Roads Agency	489	489	488	397.9	0.8	489	627.2	1.3	695	633.7	0.9	695	748.4	1.1	695	820.7	1.2	9.4%	100.0%
Salary level																			
1 – 6	10	10	16	3.7	0.2	10	2.4	0.2	20	4.2	0.2	20	5.0	0.2	20	5.4	0.3	32.1%	0.6%
7 – 10	97	97	265	129.3	0.5	97	46.1	0.5	331	159.4	0.5	331	188.5	0.6	331	206.7	0.6	64.9%	20.7%
11 – 12	182	182	109	103.0	0.9	182	187.3	1.0	160	150.8	0.9	160	178.3	1.1	160	195.5	1.2	1.4%	25.3%
13 – 16	174	174	91	140.3	1.5	174	299.0	1.7	178	295.3	1.7	178	348.4	2.0	178	382.0	2.1	8.5%	46.8%
17 – 22	26	26	7	21.6	3.1	26	92.4	3.6	6	23.9	4.0	6	28.3	4.7	6	31.0	5.2	-30.5%	6.5%

1. Rand million.